

Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

This Year 5 Action Plan implements the fifth year of activities that will address the goals established in the City of Scottsdale 2020/2024 Consolidated Plan. The term of this Year 5 Action Plan is from July 1, 2024, through June 30, 2025.

The target populations identified in the Consolidated Plan are seniors, persons with disabilities, families with children and youth under 18, victims of domestic violence, adults in crisis, and the homeless. The Consolidated Plan also addresses persons in need of obtaining affordable housing.

Over the next year, the need for programs and services for the target populations identified will continue to grow. The City of Scottsdale is committed to providing critical services through continued programs with available resources.

Potential opportunities and challenges during this fourth year include:

- Significantly increase Scottsdale Cares donations
- Increase in the demand for basic services offered through the community centers, senior centers and Community Assistance Office

The City's goals and objectives to meet the needs of the community are:

- Administer housing, human services, and community development resources to provide opportunities to low and moderate-income people for safe and sanitary housing, self-sufficiency, social services, economic growth, and reasonable accommodations for persons with disabilities.
- Leverage a variety of state, local, and private resources, including the coordination of volunteers, to respond to human service needs and provide opportunities for people to connect to each other and to the city through social and recreational interaction, volunteering, and emergency and support services.
- Partner with various non-profit service providers to assist the needs of the community.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The key strategic objectives outlined in the Consolidated Plan and proposed to be addressed in this Year 5 Action Plan include:

- Administer housing, human services, and community development resources to provide opportunities to low and moderate-income persons
- Increase the quality of owner-occupied housing through Green Housing Rehabilitation assistance to low and moderate-income households
- Preserve and improve habitability of owner-occupied housing through emergency home repair and roof repair assistance
- Preserve affordability of quality rental housing through the Housing Choice Voucher (HCV) Programs and Specialty Vouchers that include, EHV, FYI and VASH.
- Provide affordable rental housing opportunities through City-owned multi-family housing.
- Participate in and support the regional Continuum of Care efforts to serve the homeless through financial support to:
 - Local providers of transitional housing
 - Local emergency facilities for victims of domestic violence
 - Regional shelters for the homeless
 - Intake and referral
 - Emergency rent, mortgage and utility assistance
 - Promote self-sufficiency, through the Family Self-Sufficiency Program (FSS)
 - Provide funding assistance through Subrecipient and Professional Service agreements to non-profit providers of services to Scottsdale's youth, seniors, special needs populations, victims of domestic violence, persons and families in crisis, and disabled persons
 - Improve quality of life through resources and referral services
 - Provide access to basic needs

This Year 5 Annual Action Plan will focus on the allocation of CDBG and HOME funds to address strategic objectives and will also describe the proposed use of other federal and local resources, which are awarded in the same funding allocation process as the HUD grants which include:

Scottsdale Cares Voluntary Utility Donations, General Funds and CDBG for the following :

The City of Scottsdale is distributing funding directly to projects identified as top priority community needs; however eligible proposals submitted outside of these top priorities will still be considered for Scottsdale Cares, General Funds and Community Development Block Grant:

1. Emergency Housing Assistance

2. Crisis Case Management
3. Homeless Supportive Services and Shelters
4. Vulnerable Populations: Seniors and Disabled

Endowment funding anticipated to be budgeted for activities that:

- Carry out the purposes of community projects and programs for the public good within the City
- Support City of Scottsdale youth programs

Salt River Pima-Maricopa Indian Community (SRPMIC) Funding:

- Senior home delivered meals
- Senior congregate meals

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

HUD's Office of Community Planning and Development (CPD) seeks to support the development of communities that feature decent housing, a suitable living environment and expanded opportunities for Low-and-Moderate Income (LMI) populations. To ensure Scottsdale strives to achieve this vision, HUD requires annual submissions of the Consolidated Annual Performance and Evaluation Reports (CAPER).

The 2022/2023 CAPER was submitted to HUD and indicated:

- 1,146 low-moderate income families, homeless, seniors and youth were assisted through the public services programs.
- 55 residential households received housing rehabilitation services to help residents remain safe in their home.
- Public Facilities and Infrastructure Programs are in the construction phase to replace the playground at Apache Park that will benefit 7,540 low moderate-income residents and reconstruction street pavements in the Cox Heights and Pima Medows neighborhoods that will benefit 3,245 low moderate-income residents.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City of Scottsdale's Citizen Participation Plan (CPP) outlines the efforts the City must take to provide for and encourage sharing input and views from residents, organizations, and other interested parties. The CPP mandates the city publish a public notice at least prior to the public hearing and will announce

the availability of the Annual Action Plan in a newspaper and the City Website. In accordance with the CPP plan the following opportunities were provided to achieve the goals of the Year 5 Action Plan and Consolidated Action Plan:

A public meeting before non-profit service providers regarding the 2024/2025 funding allocation process was held on October 26, 2023. A public meeting with a question-and-answer session was held with applicants for CDBG, HOME, Scottsdale Cares, General Funds, SRPMIC and Endowment on February 22, 2024. Public hearings before the Human Services Commission were held on March 14, 2024, and March 28, 2024, for the informal and formal recommendations of funding allocations. A public hearing before the Scottsdale City Council was held on May 6, 2024, to approve the 2024/2025 Year 5 Annual Action Plan.

The 30-day public comment process period of the Year 5 Action Plan for July 1, 2024, through June 30, 2025, began on April 6, 2024, ended on May 6, 2024. The draft of the Year 5 Annual Action Plan was made available on the City's website, at all public libraries, and the Community Assistance Office.

In addition to the 30-day public comment period, on February 8, 2024 and May 6, 2024, public meetings / hearings were advertised in the Arizona Republic, and the City's website.

Additionally, online poll allowing Scottsdale residents to comment on the proposed Annual Action activities was posted on the City of Scottsdale website on February 8, 2024, through March 9, 2024.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

The online poll included two Annual Action Plan activities. An Action Plan Discussion and an Action Plan Poll. In total there were there were 150 participants. The results of the Action Plan Discussion and Action Plan Poll are included in the plan as Exhibit A.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments and views and accepted.

7. Summary

Not applicable.

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	SCOTTSDALE	Community Assistance Office

Table 1 – Responsible Agencies

Narrative

N/A

Consolidated Plan Public Contact Information

Consultation - Scottsdale Annual Action Plan Development Team:

- Mary Witkofski, Community Assistance Manager for Housing Choice Vouchers, CDBG, HOME, and Citizen Participation Plan, Community Assistance Office, (480) 312-2479
- Chad Beougher, Community Development Supervisor, Community Assistance Office, (480) 312-7424
- Jack Miller, Grants Accountant, Community Assistance Office, (480) 312-7744
- Judy Doyle, Community Services Assistant Executive Director, (480) 312-2691
- Brian Bundy, Community Services Business Operations Manager, (480) 312-7708
- Kira Peters, Human Services Director, (480) 312-0104
- Scottsdale City Council
- Scottsdale Human Services Commission
- Human Services Staff

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AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

The City of Scottsdale utilizes federal CDBG, HOME and Housing Choice Voucher programs to assist low-and-moderate income persons. On a local level, Scottsdale allocates General Funds for brokerage services, domestic violence shelter services, legal services, regional shelter services and senior services as well as Endowment funds for community projects and youth programs. In addition, the City allots Scottsdale Cares funds to promote positive development, self-sufficiency and crisis needs. Scottsdale Cares is a utility bill donation program that allows residents to donate \$1 on every utility bill to be provided to social service agencies through a competitive funding process. Salt River Pima-Maricopa Indian Community (SRPMIC) Funds are utilized to support various human service programs including regional shelters and meal programs for the Scottsdale Community.

1. The City of Scottsdale will continue to coordinate with other housing and community development agencies in achieving the goals of the Year 5 Action Plan and the Consolidated Plan, including: Continued participation in the Maricopa HOME Consortium,
2. Continued participation on the MAG Continuum of Care committees and
3. Consultation with the Human Services Commission to review activities of the CDBG/HOME programs.

Scottsdale works with a wide variety of agencies, organizations, and service providers to bring various viewpoints to identify local housing and service needs. Scottsdale is an active participant in the Maricopa Association of Association of Governments (MAG) Continuum of Care Task Force and shares responsibility of the regional solution to the problem of Homelessness. As part of the brokerage services, the City works with Community Bridges, Phoenix Rescue Mission and faith-based partners to address the urgent needs of the homeless through Scottsdale Works and the Day Relief Center. Scottsdale Works offers an integrated workforce development program that aims to reduce homelessness by providing work opportunities and assistance through a navigator. Through the faith-based partners a day relief center is provided once a week to offer the homeless the ability to meet hygienic needs, food needs and respite.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The City has ongoing relationships with several housing providers working on housing development activities through our Landlord Engagement Outreach activities. The City administers the Housing Choice Vouchers and Specialty Voucher programs funded by the federal government to provide housing subsidy to address the housing needs of the City's lowest income households. Through the Continuum of

Care process, the City maintains relationships with mental health providers, homeless shelters, services providers, and other governmental agencies for collaboration to assist homeless individuals and families. The City also participates in a variety of other coalitions seeking to address other issues that relate to housing and service needs such as the Arizona Housing Coalition.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

City staff works actively with the Maricopa Association of Governments Continuum of Care, the local umbrella for the development of the Continuum of Care. Staff participates in regularly scheduled meetings and point-in-time surveys. In the past, the City has provided administrative support to supplement Continuum of Care initiatives and funding to the various agencies that make up the membership of the Maricopa Association of Governments Continuum of Care. Scottsdale employs a Homeless Outreach Coordinator, has an HMIS license to enter and access data and serves on the outreach collaborative committee.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

City of Scottsdale does not receive ESG Funds.

2. Agencies, groups, organizations and others who participated in the process and consultations

Table 2 – Agencies, groups, organizations who participated

2	Agency/Group/Organization	National Council of Jewish Women Arizona Section
	Agency/Group/Organization Type	Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Victims of Domestic Violence
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for Scottsdale Cares funds.

Identify any Agency Types not consulted and provide rationale for not consulting

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Maricopa Association of Governments	Regional homeless shelters and services, supportive housing, services for elderly and disabled
Annual Action Plan FY 2023/24	Maricopa County HOME Consortium	Affordable housing preservation, acquisition and rehabilitation of existing housing stock, transitional housing
Housing Choice Voucher Annual Agency Plan FY 2020/	City of Scottsdale Housing Agency	Affordable rental housing, preferences for elderly, disabled and homeless persons and living and working in Scottsdale.
Regional Human Services Plan	Maricopa Association of Governments	Services for victims of domestic violence, the elderly, and disabled and homeless persons

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
A New Leaf	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for CDBG and Scottsdale Cares funds.
Ability 360	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for CDBG Funds
Aid to Adoption of Special Kids	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for General Funds.
Arizona Burn Foundation	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for Endowment funds.
Arizona Friends of Foster Children Foundation	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for Scottsdale Cares funds.
Assistance League of Phoenix	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for Scottsdale Cares funds.
Best Buddies International, Inc.	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process. Consultation resulted in application for Scottsdale Cares funds.
Big Brothers Big Sisters	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for Scottsdale Cares funds.
Bloom 365	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for Scottsdale Cares funds.
Cancer Support Community Arizona	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for Scottsdale Cares funds.
Catholic Charities Community Services Inc.	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for General Funds.
Central Arizona Shelter Services	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for CDBG, Scottsdale Cares and General Funds.
Chicanos Por La Causa, Inc.	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for CDBG funds.
Chrysalis Shelter for Domestic Violence Victims	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process. Consultation resulted in application for CDBG funds.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Community Bridges Inc.	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for Scottsdale Cares.
Community Legal Services	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for General Funds.
Dress for Success	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for Scottsdale Cares funds.
Duet: Partners in Aging	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for General Funds.
Family Promise	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process. Consultation resulted in application for CDBG and Scottsdale Cares.
Florence Crittenton	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process. Consultation resulted in application for CDBG funds.
Homeless Youth Connection	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for Scottsdale Cares funds.
Homeward Bound	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process. Consultation resulted in application for CDBG funds.
Jewish Family and Children Services	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for General Funds.
McDowell Sonoran Conservancy	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for Endowment funds.
One Step Beyond Inc	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for Scottsdale Cares funds.
Phoenix Rescue Mission	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process. Consultation resulted in application for Scottsdale Cares funds.
R.O.S.E. Resources/Outreach to Safeguard the Elder	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for Scottsdale Cares funds.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Raising Special Kids	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for Scottsdale Cares
Scottsdale Community Partners	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for Scottsdale Cares and General Funds.
Valley of the Sun YMCA-Paradise Valley	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for Scottsdale Cares.
Southwest Early Autism Research	City of Scottsdale	Participated in Human Services Commission hearings during the annual funding process and resulted in an application for Scottsdale Cares funds.
Tempe Community Action Agency	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for SRP-MIC funds.
Cox Communication	City of Scottsdale	Email sent on 3/28/2024 requesting input on the Annual Action Plan if there were any programs available to access broadband / internet for low-moderate income households. No response.
Lumen Inc.	City of Scottsdale	Email sent on 3/28/2024 requesting input on the Annual Action Plan if there were any programs available to access broadband / internet for low-moderate income households. Received a response on 3/28/24, from Jeff Mirasola, director Government Affairs, stating Lumen will not be proceeding with the current version of the program.
Zayo	City of Scottsdale	Email sent on 03/28/2024 requesting input on the Annual Action Plan if there were any programs available to access broadband / internet for low-moderate income households. No response.
T-Mobile	City of Scottsdale	Met with William Davin with T-Mobile for Government on 12/06/2023 to discuss the Connect Home Program with HUD to provide internet access to residents, Hot Spots, Cradlepoint and Wireless routers for public spaces.
Human Services Department	City of Scottsdale	Participated in Human Services Commission public hearings during the annual funding process and resulted in an application for senior services case worker in the City to address the needs of loneliness and social isolation of older adults.

Table 3 - Other local / regional / federal planning efforts

Narrative

N/A

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AP-12 Participation - 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

Scottsdale will coordinate with other housing and community development agencies to achieve the goals of the Year 5 Action Plan and the Consolidated Plan, including continued participation in the Maricopa HOME Consortium, participation on the MAG Continuum of Care committees and consultation with the Human Services Commission to review activities of the CDBG/HOME programs.

A public meeting before non-profit service providers regarding the 2024/2025 funding allocation process was held on October 26, 2023. A public meeting with a question-and-answer session was held with applicants for CDBG, HOME, Scottsdale Cares, General Funds, SRPMIC and Endowment on February 22, 2024. Public hearings before the Human Services Commission were held on March 14, 2024, and March 28, 2024, for the informal and formal recommendations of funding allocations. A public hearing before the Scottsdale City Council was held on May 6, 2024, to approve the 2024/2025 Year 5 Annual Action Plan. The public meetings are used to increase awareness in Scottsdale and encourages diverse stakeholders to share their ideas for solutions and uses of the Community Development Block Grant Funds. Community comments were included in the annual goal setting process.

The 30-day public comment process period of the Year 5 Action Plan for July 1, 2024, through June 30, 2025, began on April 6, 2024, ended on May 6, 2024. The draft of the Year 5 Annual Action Plan was made available on the City's website, at all public libraries, and the Community Assistance Office.

In addition to the 30-day public comment period, on February 8, 2024, and May 6, 2024, public meetings / hearings were advertised in the Arizona Republic, and the City's website.

Additionally, online poll allowing Scottsdale residents to comment on the proposed Annual Action activities was posted on the City of Scottsdale website on February 8, 2024, through March 9, 2024.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Presentation	Non-targeted/broad community	The Community Assistance Office presented a live Applicant Orientation. A PowerPoint presentation was made available to view from October 26, 2023 through November 17, 2023.	No public comments were submitted at the public presentation	N/A	http://www.scottsdaleaz.gov/social-services/funding-information
2	Public Hearing	Non-targeted/broad community	A public hearing on February 8, 2024 with the Human Services Commission for input on the use of Community Development Block Grant and HOME Funds.	No public comments were submitted at the public meetings.	N/A	http://www.scottsdaleaz.gov/boards/human-services-commission

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Meeting	Non-targeted/broad community	A public meeting on February 22, 2024 with live Question and Answer Session with the Human Services Commission was held with applicants for CDBG, HOME, Scottsdale Cares, General Funds, SRPMIC and Endowment	No public comments were submitted at the public meeting.	N/A	http://www.scottsdaleaz.gov/boards/human-services-commission

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Public Hearing	Non-targeted/broad community	Public meetings and Presentations were made before the Human Services Commission were held on March 14, 2024 and March 28, 2024 for informal and formal recommendation of funding allocations.	No public comments were submitted at the public meetings.	N/A	http://www.scottsdaleaz.gov/boards/human-services-commission

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Newspaper Ad	Non-targeted/broad community	Public notices on availability of the draft Year 5 Annual Action Plan document and an opportunity for citizen comment was published in the Arizona Republic on March 22, 2024.	TBD	N/A	https://www.azcentral.com/
6	Internet Outreach	Non-targeted/broad community	The Annual Action Plan and Notice of Public Comment Period was placed on the City's Website.	TBD	N/A	http://www.scottsdaleaz.gov/social-services/funding-information

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	Public Hearing	Non-targeted/broad community	A public hearing before the Scottsdale City Council was held on May 6, 2024 to request approval of the 2020/2024 Year 5 Annual Action Plan.	TBD	N/A	http://www.scottsdaleaz.gov/council/meeting-information/agendas-minutes

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

The City of Scottsdale receives federal funding from the Community Development Block Grant. This grant program will bring \$1,163,185 into the city to support affordable housing, homeless, and community development programs and projects in the fifth program year. Additionally, the City will be receiving an estimated \$230,688 in program income and \$379,960 from prior year funding.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,163,185	230,688	379,960	1,773,833	0	Expected resources equal the fifth year CDBG and Program Income times 0.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funds will be leveraged through the ability of service organizations to raise program funds through outside sources, other loan sources needed for housing development activities, and the City's General Fund, where appropriate. Expected non-federal resources include:

- \$150,000 Scottsdale Cares Fund
- \$100,000 General Fund
- \$97,500 Salt River Pima-Maricopa Indian Community (SRPMIC) Fund
- \$8,600 Endowment

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of Scottsdale currently owns an eight-unit multi-family development purchased with CDBG funds in the last ten years and is managed by a contracted property management company. The City will continue to evaluate opportunities to use public lands for future development.

Discussion

The City has programmed approximately \$1.539 million from the CDBG program and program income for the PY 2024 program year. There were \$379,960 prior year resources. These funds will be used to operate a range of private and public services as described later in the Annual Action Plan.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Support Program Administration	2020	2024	Non-Housing Community Development	Citywide	Public Services Housing Repair and Rehabilitation Housing Development and Reconstruction Priority Infrastructure Public and Community Facilities Homelessness Administration	CDBG: \$249,125	Other: 1 Other
2	Affordable Housing Objective	2020	2024	Affordable Housing	Citywide	Housing Repair and Rehabilitation	CDBG: \$789,456	Homeowner Housing Rehabilitated: 72 Household Housing Unit
3	Public Facility and Infrastructure Objective	2020	2024		CDBG Eligible Block Groups	Priority Infrastructure Public and Community Facilities	CDBG: \$100,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 7405 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Public Service Objective	2020	2024	Non-Housing Community Development	Citywide	Public Services Homelessness	CDBG: \$211,357	Public service activities other than Low/Moderate Income Housing Benefit: 716 Persons Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Support Program Administration
	Goal Description	Support Program Administration: General administration, staffing and equipment; and develop, administer, revise, implement and evaluate the day-to-day operation of entitlement program through the Community Assistance Office. Activities include program design; Annual Plans and grant administration; Sub recipient compliance monitoring's, program outreach, public relations and training, environmental reviews, and labor standards.
2	Goal Name	Affordable Housing Objective
	Goal Description	Provide Emergency Housing Repairs to improve the habitability of owner-occupied housing with urgent repair needs. Eligible applicants are low and moderate-income at or below 80% of the median income citywide. Provide Housing Rehabilitation to improve the habitability of owner-occupied housing. Eligible applicants are low and moderate-income at or below 80% of the median income citywide. Provide Roof Repair and Replacement to improve the habitability of owner-occupied housing with urgent repair needs. Eligible applicants are low and moderate-income at 80% or below the median income citywide.

3	Goal Name	Public Facility and Infrastructure Objective
	Goal Description	The City will fund public infrastructure and facility improvements to help provide suitable living environments for Scottsdale residents. These improvements will be in low- to moderate-income areas in the City.
4	Goal Name	Public Service Objective
	Goal Description	Support community based public service programs that benefit low and moderate-income persons at or below 80% of the median income citywide.

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AP-35 Projects - 91.420, 91.220(d)

Introduction

The following projects were developed by staff with consultation from non-profit service providers and community input through priorities established with involvement of the community survey.

#	Project Name
1	Program Administration
2	Green Housing and Rehabilitation
3	Emergency and Roof Repair
4	Ability360
5	A New Leaf
6	Family Promise
7	Central Arizona Shelter Services, Inc. (CASS)
8	Homeward Bound
9	Florence Crittenton
10	Chrysalis Shelter
11	Public Facilities General
12	Human Services Department- Senior Services Case Worker

Table 7 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

CDBG and HOME investments are generally be targeted to income-eligible persons citywide, rather than to targeted neighborhoods. However, with the exception, persons with disabilities and victims of domestic violence who are presumed to be low-income, the majority of beneficiaries will reside in Census Tracts south of Indian Bend Road. This area coincides with the South Scottsdale Revitalization Area and is served by an interdepartmental city task force that coordinates the City’s revitalizations efforts. Two neighborhoods in this area that have higher percentages of minority and lower-income residents are served by the Vista del Camino Center (85257 zip code) and the Paiute Neighborhood Center (85251 zip code). These neighborhoods are areas of focus for Human Services, brokerage agencies, and HOME investments in acquisition and rehabilitation of single family residential.

Obstacles to underserved needs relative to the city are:

1. Geographic shape of Scottsdale
2. The relative age of the built environment in the southern part of the community compared to the newer and larger master-planned, northern area of the City.
3. Appreciation of residential properties, decreasing the availability of affordable housing
4. The aging of residents in the community

5. Decrease in Federal, State and local funding.
6. Increase in requests for service with the decrease in resources.
7. Economic conditions

To address these obstacles during the next year, the city will:

1. Continue code enforcement efforts to preserve neighborhoods.
2. Fund programs offering rehabilitation to preserve older housing stock.
3. Fund non-profit agencies to provide programs and services to the elderly and frail elderly.
4. Increase services for basic needs.
5. Target capital improvements including but not limited to:
6. Facility Improvements
7. Provide services to the community, including but not limited to:
 - Homeowner-occupied Housing Rehabilitation, Roof Repair and Replacement and Emergency repair Programs for low-income households
 - Accessibility modifications
 - Home ownership counseling and purchase assistance
 - Rental assistance (Housing Choice Voucher Program)
 - Tax counseling assistance at Senior Centers and Paiute Neighborhood Center
 - Emergency rent and utility assistance through Vista Del Camino
 - Landlord Engagement Initiative
 - Tennant Based Rental Assistance
 - Non-Congregate Shelter and Supportive Services

AP-38 Project Summary
Project Summary Information

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1	Project Name	Program Administration
	Target Area	Citywide CDBG Eligible Block Groups
	Goals Supported	Support Program Administration
	Needs Addressed	Public Services Housing Repair and Rehabilitation Housing Development and Reconstruction Priority Infrastructure Public and Community Facilities Homelessness Administration
	Funding	CDBG: \$232,637
	Description	Funds budgeted in this category will cover expenditures related to planning and preparing annual plans, performance and evaluation reports, environmental reviews, labor standards reports, activities to affirmatively further fair housing, general administrative staff and equipment costs to operate the CDBG program through the Scottsdale Community Assistance Office. Matrix Code 21A Program Administration. National Objective LMA 24CFR 570.208(a)(1)
	Target Date	6/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	City wide
	Planned Activities	
2	Project Name	Green Housing and Rehabilitation
	Target Area	Citywide
	Goals Supported	Affordable Housing Objective
	Needs Addressed	Housing Repair and Rehabilitation
	Funding	CDBG: \$100,000

	Description	Scottsdale Community Assistance Office will administer the Green Housing Rehabilitation Program . This funding will provide assistance to low-moderate income eligible owner occupied single family homeowners by repairing and replacing items to eliminate structural code violations, prevent incipient code violations, upgrading building components to meet rehabilitation standards, provide modifications for the disabled and elderly and provide cost effective improvements to minimize environmental impact. Matrix Code 14 A. Rehab Single Unit Residential. National Objective LMC 24 CFR Part 570.208 (a)(2)
	Target Date	6/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	5
	Location Description	City wide
	Planned Activities	
3	Project Name	Emergency and Roof Repair
	Target Area	Citywide
	Goals Supported	Affordable Housing Objective
	Needs Addressed	Housing Repair and Rehabilitation
	Funding	CDBG: \$700,000
	Description	Scottsdale Community Assistance Office will administer an Emergency and Roof Repair Program to low-moderate income eligible owner-occupied single-family homeowners with emergency type repairs to maintain the safety and habitability of the household and repair or replace deteriorated roofs to maintain the safety and habitability of the household. Matrix Code 14A Rehab- Single Unit Residential. National Objective LMC 24 CFR Part 570.208 (a)(2).
	Target Date	6/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	57
	Location Description	City wide
	Planned Activities	

4	Project Name	Ability360
	Target Area	Citywide
	Goals Supported	Affordable Housing Objective
	Needs Addressed	Housing Repair and Rehabilitation
	Funding	CDBG: \$57,879
	Description	Ability360 will provide in-home assessments by a Home Modification Coordinator to determine what assessments are needed for Scottsdale residents with disabilities. Matrix Code 14D Rehabilitation Other than Public Owned Residential Buildings. National Objective LMC 24 CFR Part 570.208 (a)(2).
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	4
	Location Description	N/A
	Planned Activities	
5	Project Name	A New Leaf
	Target Area	Citywide
	Goals Supported	Public Service Objective
	Needs Addressed	Public Services Homelessness
	Funding	CDBG: \$43,500
	Description	A New Leaf provides emergency shelter, basic needs, and supportive services for single men experiencing homelessness at the East Valley Men's Center. Matrix Code 03T Homeless Shelters, Operating Costs. National Objective LMC 24 CFR Part 570.208(2)(a)
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	12
	Location Description	
Planned Activities		

6	Project Name	Family Promise
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	:
	Description	Family Promise will provide shelter, supportive services, and housing assistance solely for families experiencing homelessness. Matrix Code 03T Homeless Shelters, Operating Costs. National Objective LMC 24 CFR Part 570.208(2)(a)
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
7	Project Name	Central Arizona Shelter Services, Inc. (CASS)
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	:
	Description	Central Arizona Shelter Services (CASS) Emergency Shelter Costs for a Single Adult Shelter and deliver critical services by providing emergency safe shelter and supportive case management services to Scottsdale residents experiencing homelessness. Matrix Code 03T for Homeless, operating costs. National Objective LMC 24 CFR 570.208 (a)(2).
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	

8	Project Name	Homeward Bound
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	:
	Description	Homeward Bound will provide emergency shelter, transitional housing, case management, youth programs, workforce development, housing navigation, and more. We also provide tangible goods, educational opportunities, and access to essential resources. Matrix Code 03T for Homeless or Risk of Homeless Shelter Services, operating costs. National Objective LMC 24 CFR 570.208 (a)(2).
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
9	Project Name	Florence Crittenton
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	:
	Description	Florence Crittenton Girl's Ranch in Scottsdale provides females between the ages of 12-18 with 24 hour care and support. The Matrix Code is 05N-services for abused and neglected children or children who have experienced trauma. National Objective is LMC 24 CFR 570.208(a)(2)
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	
10	Project Name	Chrysalis Shelter
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	:
	Description	Chrysalis provides transitional housing for victims of domestic violence. While residing in the transitional housing families receive nights of safety and supportive services for up to two years allowing the survivor to work on any barriers they face to securing permanent housing and heal from the trauma. Matrix Code O5G Services for Victims of Domestic Violence, Dating Violence, Sexual Assault and Stalking. National Objective LMC 24 CFR 570.208 (a)(2)
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
11	Project Name	Public Facilities General
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	:
	Description	Scottsdale Community Assistance Office works with other City Departments to improve public facilities and infrastructure in low- and moderate-income areas. This funding will assist with the increased expenses related to the public facility projects that are already underway or may arise during the course of this activity.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
12	Project Name	Human Services Department- Senior Services Case Worker
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	:
	Description	Senior Services Caseworker will provide case management services to senior individuals who need support to enhance and improve their quality of life by addressing financial barriers, physical and emotional information and evaluation of health and wellness needs.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Much of the funding from the CDBG program is available for use in any of the CDBG neighborhoods or citywide, depending on the specifics of the designated activities. Additionally, some funding is available according to individual benefit rather than area benefit. It is, therefore, difficult to provide reasonable projections of the distribution of funds by target area. The numbers below are strictly estimates based on experience.

Geographic Distribution

Target Area	Percentage of Funds
Citywide	94
CDBG Eligible Block Groups	6

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The proposed allocation of funds is based on federal funding requirements for each formula-allocated grant. Areas of low to moderate-income concentration and certain areas of high minority concentration are targeted. Areas of concentrated rental housing and deteriorating housing conditions were also considered in the targeting process.

Discussion

The distribution of funds by target area is projected to be primarily citywide due to use of funds for non-profit support and individual benefit-oriented programmatic uses of the funds. The remaining funds are estimated to be spread through smaller CDBG-eligible areas.

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AP-75 Barriers to affordable housing -91.420, 91.220(j)

Introduction

There are three primary barriers to affordable housing is zoning, community pushback and financing. Scottsdale recently completed a Housing Stock and Inventory Analysis in 2022 identifying a gap in workforce and low income housing in Scottsdale.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The following actions will be taken during the upcoming year to address barriers to affordability:

- Manage federal assistance:
- Housing Reconstruction to preserve affordability through acquisition and rehabilitation of single-family residential home through a non-profit agency or CHODO. Green Housing rehabilitation, roof repair and replacement, and emergency repair assistance to extend the livability of owner-occupied housing. Potential Property Acquisition for Bridge Housing, Rental Housing and Supportive Services through HOME and/or General and/or bond issuance. Homeownership assistance through:
- FSS escrow accounts

n Rental Assistance through:

- Housing Choice Voucher Program Tenant Based Rental Assistance through HOME funds Acquisition of Property for Non Congregate Shelter, and Affordable Rental Property through HOME ARP and Maricopa County ARPA. Affordable rental housing through: Bellevue

of Scottsdale multi-family rental units

- Administration of the Housing Choice Voucher Program
- Landlord Engagement Initiative

Discussion

N/A

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AP-85 Other Actions - 91.420, 91.220(k)

Introduction

The City currently provides a variety of services to the residents of Scottsdale funded by CDBG allocations and private and City funding bringing additional resources for affordable housing. Below are some of the actions currently performed by the City or under consideration for the future.

Actions planned to address obstacles to meeting underserved needs

The City of Scottsdale will:

- Continue working with code enforcement to preserve neighborhoods through Operation Fix it Programming.
- Fund programs offering rehabilitation to preserve older housing stock and explore property acquisition for affordable rental.
- Fund non-profit agencies to provide programs and services to the elderly and frail elderly.
- Increase services for basic needs.
- Tax counseling assistance at the Senior Centers
- Emergency rent and utility assistance and career counseling through Vista Del Camino

Actions planned to foster and maintain affordable housing

The City of Scottsdale will continue to provide services to the community, including but not limited to:

- Homeowner-occupied Green Housing Rehabilitation, Roof Repair and Replacement and Emergency Repair Programs for low- and moderate-income households
- Accessibility modifications
- Reconstruction of housing to maintain affordability.
- Rental assistance (Housing Choice Voucher Program)
- Tenant Based Rental Assistance
- Landlord Engagement Initiative
- Explore property acquisition of affordable rental property.
- Maintain the affordability of Belleview property.

Actions planned to reduce lead-based paint hazards

With the establishment of the City's owner-occupied Housing Rehabilitation Programs, the city has developed procedures for identifying homes with lead-based paint and treating them in compliance

with the Residential Lead-Based Paint Hazard Reduction Act of 1992 (Title X) and subsequent changes in September 1999.

It is estimated that 35,691 units in Scottsdale were constructed prior to 1978. Any household with a child under the age of six receiving federal funding and living in a pre-1978 housing unit requires lead-based paint testing be performed.

Scottsdale will continue to test homes constructed prior to 1978, receiving federal assistance, for lead-based paint in compliance with 24 CFR part 35, at the time households seek assistance from the city. Additionally, all program participants are provided the required lead-based paint brochure and;

- Continue to meet HUD lead-based paint abatement standards in housing rehabilitation programs.
- Seek additional funding as it becomes available to provide testing and abatement of lead-based paint hazards in single-family housing where young children are present.
- Expand the stock of lead safe housing units through housing initiatives.

Actions planned to reduce the number of poverty-level families

- Provide funding assistance to non-profit providers of services to Scottsdale's youth, seniors, special needs populations, victims of domestic violence, persons and families in crisis, and disabled persons.
- Address increased needs through best practices in management of programs, funding, facilities, and license agreements.
- Improve quality of life through connectivity-people to services
- Provide access to basic needs.
- Tenant Based Rental Assistance through HOME funds
- Provide prevention assistance through:
 1. Intake and referral
 2. Emergency rent and mortgage assistance
 3. Emergency utility assistance
 4. Career counseling
 5. Promote self-sufficiency, mitigate the causes of poverty, and support independent living through the Family Self-Sufficiency Program (FSS)
 6. Improve quality of life through education, recreation, and socialization

Actions planned to develop institutional structure

Current plans for further development of the delivery system for housing and community development include:

- Program delivery
- Housing Rehabilitation Programs
- Home Accessibility Modification through the Emergency Repair Program
- Housing Choice Voucher Program (HCV) rental assistance
- Family Self-Sufficiency Program (FSS)

Development of other community resources is ongoing and will continue to include:

- Regional cooperation in:
- Maricopa HOME Consortium
- MAG Continuum of Care Committee on Homelessness and
- East Valley Needs Assessment
- Brokerage licenses to non-profit service providers in City facilities
- The Scottsdale Cares utility donation program
- Salt River Pima-Maricopa Indian Community Funds
- Endowment Fund allocations for community projects and programs for the public good
- Arizona Housing Coalition
- Local initiatives, including: Brokerage licenses to non-profit service providers in City facilities
The Scottsdale Cares utility donation program
Salt River Pima-Maricopa Indian Community Funds
Endowment Fund allocations for community projects and programs for the public good

Actions planned to enhance coordination between public and private housing and social service agencies

The City will continue to coordinate planning activities with private housing and social service agencies, including participation in the MAG Continuum of Care meetings, development of the Continuum of Care, and enumeration of point-in-time and homeless surveys. City staff will also continue its participation in other coalitions and study groups as the opportunity arises.

Discussion

The actions are primarily the continuation of what the City is currently doing in the various areas. No

major obstacles in the institutional structure have been identified that need to be addressed.

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Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	230,688
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	230,688

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	99.99%

Discussion

N/A

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