

SCOTTSDALE CITY COUNCIL
RETREAT MEETING MINUTES
THURSDAY, APRIL 13, 2023



SCOTTSDALE AIRPORT AVIATION BUSINESS CENTER
STEARMAN/THUNDERBIRD MEETING ROOM
15000 N. AIRPORT DRIVE
SCOTTSDALE, AZ 85251

CALL TO ORDER

Mayor David D. Ortega called to order a Retreat of the Scottsdale City Council at 9:06 A.M. on Thursday, April 13, 2023 in the Scottsdale Airport Aviation Business Center Stearman/Thunderbird Meeting Room.

ROLL CALL

Present: Mayor David D. Ortega; Vice Mayor Kathy Littlefield; and Councilmembers Tammy Caputi, Tom Durham*, Barry Graham, Betty Janik, and Solange Whitehead
**Councilmember Tom Durham joined the meeting at 9:45 a.m.*

Also Present: City Manager Jim Thompson, City Attorney Sherry Scott*, City Treasurer Sonia Andrews, Acting City Auditor Lai Cluff, Presiding City Judge Marianne Bayardi, and City Clerk Ben Lane
**City Attorney Sherry Scott joined the meeting at 9:08 a.m.*

1. Opening Remarks

Mayor David D. Ortega provided opening remarks, noting the retreat was being held at Scottsdale's airport and that the focus of today's meeting was for the City Council to provide feedback to City staff on the prioritization and current scope of the Bond 2019 Projects Program and the 2024 Organization Strategic Plan.

2. Presentation, discussion, and possible direction to staff regarding the City Council's priorities and other areas of interest, primarily focusing on the next two years ending December 2024, including timelines and implementation strategies to achieve its priorities and other objectives.

- a. Bond 2019 projects, including prioritization, current scope, and changes needed to align to the voter-approved allocation

NOTE: MINUTES OF CITY COUNCIL MEETINGS AND WORK STUDY SESSIONS ARE PREPARED IN ACCORDANCE WITH THE PROVISIONS OF ARIZONA REVISED STATUTES. THESE MINUTES ARE INTENDED TO BE AN ACCURATE REFLECTION OF ACTION TAKEN AND DIRECTION GIVEN BY THE CITY COUNCIL AND ARE NOT VERBATIM TRANSCRIPTS. DIGITAL RECORDINGS AND CLOSED CAPTION TRANSCRIPTS OF SCOTTSDALE CITY COUNCIL MEETINGS ARE AVAILABLE ONLINE AND ARE ON FILE IN THE CITY CLERK'S OFFICE.

City Manager Thompson introduced the item, clarifying that debt is issued on bonds as projects move forward. He noted that supply costs are slowly declining, but labor is still a concern. He added the scope of several bond projects have changed. He stated the recently concluded event season, including the 2023 Super Bowl, resulted in a significant increase in one-time revenue. He concluded his opening remarks by noting the secondary property tax would not be increased if new debt was issued.

City Treasurer Sonia Andrews provided the City Council with a spreadsheet (attached) listing various project changes with estimates as of April 4, 2023. She noted the spreadsheet included information related to proposed new projects that were not part of the original Bond 2019 projects but, if approved by the Council, would be constructed with the Bond 2019 projects. She reviewed various changes and increases due to inflation and other factors since estimates were provided in November 2022.

City Treasurer Andrews further highlighted the following:

- Project 45 – Renovate WestWorld Horse Barns to Increase Rentable Space - \$5,007,254 was not included in the Proposed Fiscal Year (FY) 2023/24 Capital Improvement Plan (CIP) but is still needed for the project. The current Proposed FY 2023/24 CIP shows a total project cost of \$5,702,972. The total cost will be corrected and reflected in the Tentative Budget presented to the City Council in May 2023.
- Reductions were not reflected in current Proposed FY 2023/24 CIP but would be reflected in the Tentative Budget presented to the City Council for consideration in May 2023.
- Certain projects are currently pending closure and may incur additional expenses.

Public Works Director Dan Worth gave a PowerPoint presentation (attached) on the Bond 2019 projects. He reviewed the process that led to the Bond Election and the list of 58 final projects that were listed. Of the 58 projects, 11 were completed, 20 projects needed either little or no additional funding, and 27 projects needed additional funding, had major scope changes, had significant unknown factors, or were not in the design phase. He noted these 27 projects would be the focus of today's discussion and broken into sections in the presentation. He also reviewed the various reasons for increases, including inflation, as well as the reallocation of savings from one project to another project within the same ballot question.

Public Works Director Worth reviewed the nine projects that are underway in various stages with estimated cost increases identified to complete the project:

- Project 2 – Add Splash Pad and Improve Walkways at McCormick-Stillman
- Project 23 – Repair Lakes and Irrigation at Vista del Camino Park in the Indian Bend Wash
- Project 27 – Modernize and Expand the Police and Fire Training Facility
- Project 28 – Build a New Fire Station near Hayden Road and the Loop 101 to Improve the Response Times
- Project 29 – Replace Workstations at 911 Communications Dispatch Center to Accommodate New Technology

- Project 40 – Renovate and Expand the Civic Center Jail and Downtown Police Facility to Meet Demand
- Project 42 – Add a Dog Park to Thompson Peak Park
- Project 45 – Renovate WestWorld Horse Barns to Increase Rentable Space
- Project 55 – Build a 17-acre Neighborhood Park at Ashler Hills Drive and 74th Way (Whisper Rock)

In response to inquiries from Councilmembers, Public Works Director Worth noted the following:

- The nine projects reviewed are at a point where a contractor has been or will be hired within the next two years.
- Project estimates are derived from a contractor or are based on inflation.
- The schedule developed in 2020 is still being followed, with several factors taken into consideration, including not increasing property taxes. Changes to the schedule have not been discussed.
- Project 28 – Build a New Fire Station near Hayden Road and the Loop 101 to Improve the Response Times – the well site and second floor for the fire station are both needed. Additionally, the scope cannot be reduced without limiting the functionality of the well site or fire station.
- Project 45 – Renovate WestWorld Horse Barns to Increase Rentable Space – the vendor could not commit to delivering more than one barn due to costs.
- Project 2 – Add Splash Pad and Improve Walkways at McCormick-Stillman – shade structure purchase and installation, as well as site draining issues are responsible for cost increases.
- Project 55 – Build a 17-acre Neighborhood Park at Ashler Hills Drive and 74th Way (Whisper Rock) – Bond question did not commit to a specific type of sport field, such as pickleball, or commit to a certain number of sport fields.

Councilmembers made the following comments and suggestions:

- Project 2 – Add Splash Pad and Improve Walkways at McCormick-Stillman – the shade structure for this facility could be delayed a year.
- Project 23 – Repair Lakes and Irrigation at Vista del Camino Park in the Indian Bend Wash – these repairs are needed for the park and should be completed.
- Project 55 – Build a 17-acre Neighborhood Park at Ashler Hills Drive and 74th Way (Whisper Rock) – delay the ramada construction.
- Four of the nine projects are public safety related and are necessities.
- Ensure that projects are built to quality standards.
- Possibly delay certain projects to have an even distribution of projects in progress between North and South Scottsdale.

Public Works Director Worth reviewed the three projects with proposed major scope changes:

- Project 18 – Build Roadway and Pedestrian Improvements along 2nd Street from Drinkwater Blvd to Goldwater Blvd
- Project 25 – Replace Aging Buildings that Comprise Paiute Community Center
- Project 32 – Renovate and Modernize the Stage 2 Theater at the Scottsdale Center for the Performing Arts

Councilmembers made the following comments and suggestions:

- Project 18 – Build Roadway and Pedestrian Improvements along 2nd Street from Drinkwater Blvd to Goldwater Blvd – connection of the Old Town area with the Greenbelt is important for visitors and the tourism industry. Mr. Worth explained the federal funding application for the project is under review and pending. There was Council consensus to delay the project to see if federal funding is awarded.

Human Services Director Greg Bestgen addressed the City Council regarding Project 25 – Replace Aging Buildings that Comprise Paiute Community Center. He reviewed the Housing Choice Voucher Program and the program's funding and uses. He noted the basis of the requested increase to the project, which was to add another floor to accommodate a new housing function. He clarified the new housing function was not being limited to seniors and that staff could look at individuals on the housing voucher waitlist. He stressed that many seniors were falling into eviction status because of rising rents and had nowhere to go.

In addition to providing a written comment card (attached), Gerd Wuestemann, President & Chief Executive Officer of Scottsdale Arts, addressed the Council regarding Project 32 – Renovate and Modernize the Stage 2 Theater at the Scottsdale Center for the Performing Arts. He noted various needed facility improvements and shared with the City Council the hope to have the project completed by 2025 to align with the 50th anniversary of the Center. He informed the Council of private contributions to the project, including \$1 million that had just been committed to Scottsdale Arts.

Public Works Director Worth reviewed the three projects in the current CIP with significant unknown factors:

- Project 26 – Replace Deteriorating Vehicle Training Track at the Police and Fire Training Facility
- Project 61 – Purchase land, expand Pinnacle Peak Park parking lot, staff office and restrooms, renovate hiking trail and construct an interpretive trail
- Project 63 – Build Parking Structures in Old Town Scottsdale

Public Works Director Worth reviewed the 12 future projects that were not in the design phase:

- Project No. 13 – Expand Granite Reef Senior Center to Meet Demand for Adult Day Care Center
- Project No. 19 – Build Roadway and Pedestrian Improvements along Marshall Way North of Indian School Road
- Project 20 – Build Roadway and Pedestrian Improvements along Main Street from Scottsdale Road to Brown Avenue
- Project 21 – Expand Via Linda Senior Center to Meet Demand for Senior Services
- Project 22 – Build New Swimming Pools and Replace Building at Cactus Pool
- Project 33 – Renovate the Via Linda Police Station to Increase Efficiency

- Project 34 – Build New Fire Station at 90th Street and Via Linda to Replace Aging Facility
- Project 39 – Renovate the Foothills Police Station to Accommodate Current Staffing Levels
- Project 43 – Improve 5th Avenue from Scottsdale Road to Goldwater Boulevard
- Project 48 – Widen 94th Street at WestWorld to Improve Access
- Project 51 – Install Permanent Lighting at WestWorld Parking Lots to Reduce Operating Costs
- Project 62 – Build a Bridge on Thompson Peak Parkway Bridge over Reata Pass Wash to Improve Safety

Per a request from Mayor Ortega, staff will provide the City Council with an update in 10 months on the 12 future projects not in design to better allow time for reevaluation, discussion, and recommendations.

Councilmembers came to consensus about not depleting CIP funds and preserving CIP funding as a “cushion” for the use of funds in potential emergencies.

Chris Irish, Director of Public Affairs with DC Ranch, addressed the City Council and expressed concerns she and other citizens have over projects not being funded. She stated certain projects were promised to citizens and questioned how they would be funded in the future.

In response to questions from Councilmembers, Public Works Director Worth clarified that road projects would have to be funded with Transportation funds, if bond funds were not used.

Councilwoman Caputi noted the contingency fund balance the City has for projects and the recurring amount that is set aside for the CIP.

Chuck McCracken, a Scottsdale resident, provided a written comment (attached) requesting the City Council not allocate additional funding to the CIP program.

City Manager Thompson reiterated the City’s stance of not raising property taxes and reviewed with the Council Fiscal Year 2022/23 Property Tax Rates in Scottsdale compared to other Valley cities (attached).

b. Development of the 2024 Organization Strategic Plan

Assistant City Manager Brent Stockwell provided a PowerPoint presentation (attached) on the development of the Draft 2024 Organization Strategic Plan. He explained the Plan’s purpose and reviewed the steps taken to develop it, which listed seven Community Values and Strategic Goals: Collaborate and Engage; Respect Character and Culture; Advance Innovation and Prosperity; Revitalize Responsibly; Conserve and Preserve the Environment; Connect the Community; and Foster Well-Being.

Councilmembers made the following comments and suggestions:

- Mayor Ortega requested that accurate and successful communication with members of the public be conducted. He spoke about the importance of

continued internal communications with employees regarding health and wellness. He also commented on the need to ensure vendors were performing and the importance of providing better communication and progress reports on City projects.

- Councilwoman Whitehead echoed the importance of support to employees, particularly related to the health and wellness of employees.
- Councilwoman Janik stressed the importance of having goals be achievable and measurable.
- Councilmember Durham discussed community notifications. He expressed support for updating the current notification process by expanding the radius but stated the mailing of postcard notices should be replaced with a larger sized notification. He recognized a potential cost impact in doing so but stressed the importance of other provisions being explored.
- Councilwoman Caputi noted City staff recently provided a “white paper” informational document related to the Thomas Road lane changes project. She thanked staff for providing the document and explained it was helpful to have a fact sheet prior to Council review and discussion of a project. She encouraged City staff to complete such informational documents for projects ahead of time.
- Councilwoman Caputi further highlighted the low property tax rate in Scottsdale. She stated that the level was low due to economic vitality and prosperity. She suggested incorporating that into the organizational plan.
- Councilmember Graham requested the objectives listed be clearer to avoid confusion.
- Councilmembers provided joint feedback on the phrasing of various objectives listed under the seven strategic goals.

City Manager Thompson and Assistant City Manager Stockwell acknowledged the feedback related to the phrasing of various objectives. They stated that measurable goals would be identified by City staff and brought forward to Council in the future with an action plan. Assistant City Manager Stockwell further elaborated that the Strategic Plan would be presented to the Council as a future Regular Agenda item for formal review and discussion with Work Study Session update briefings to follow.

3. Closing Remarks

Mayor Ortega noted the City focuses on performance-based measures. He noted the need to balance competing priorities. He thanked the public, City Councilmembers and City staff for their input at today’s City Council Retreat.

MOTION AND VOTE – ADJOURNMENT

Councilwoman Whitehead made a motion to adjourn. Councilwoman Janik seconded the motion, which carried 7/0, with Mayor Ortega; Vice Mayor Littlefield; and Councilmembers Caputi, Durham, Graham, Janik, and Whitehead voting in the affirmative.

ADJOURNMENT

Mayor Ortega adjourned the City Council Retreat at 11:52 A.M.

SUBMITTED BY:

A handwritten signature in blue ink that reads "Ben Lane". The signature is written in a cursive style with a large initial "B".

Ben Lane, City Clerk

Officially approved by the City Council on May 16, 2023

CERTIFICATE

I hereby certify that the foregoing Minutes are a true and correct copy of the Minutes of the Retreat of the City Council of Scottsdale, Arizona held on the 13th day of April 2023.

I further certify that the meeting was duly called and held, and that a quorum was present.

DATED this 16th day of May 2023.



Ben Lane, City Clerk

BOND 2019 Projects Changes

(Estimates as of 4/4/2023 - estimates are subject to change as projects advance to full design and construction)

Footnote	Active Projects (Current FY22/23 and Next Year FY23/24)	Original Bond 2019 Project Budget	11/9/2022 Changes from Original	4/4/2023 Additional Changes	Total Revised Project Estimate (in CIP)	Total Change from Original (in CIP)	% Total Change	Funding of Increases from Original Project Costs		
								Council Approved Funding with Land Sale, General Fund, or Other Funds	Projected Estimate to be funded by General Fund (in CIP)	Projected Estimate to be funded by Other Funds
(a)	1 Replace Aging Infrastructure and Improve Public and Event Spaces on Civic Center Plaza	\$27,317,840	\$6,243,144	\$0	\$33,560,984	\$6,243,144	23%	\$6,243,144		
	2 Add Splash Pad and Improve Walkways at McCormick-Stillman Railroad Park	\$917,207	\$0	\$342,655	\$1,259,862	\$342,655	37%		\$342,655	
	15 Build 200 Space Parking Lot off 75th Street to Serve the City Court and Scottsdale Stadium	\$1,530,709	\$0	\$0	\$1,530,709	\$0	0%			
	18 Build Roadway and Pedestrian Improvements along 2nd Street from Drinkwater Blvd to Goldwater Blvd	\$1,845,427	\$1,133	\$14,000,000	\$15,846,560	\$14,001,133	759%	\$1,133	\$14,000,000	
	21 Expand Via Linda Senior Center to Meet Demand for Senior Services	\$4,538,632	\$1,727,140	\$0	\$6,265,772	\$1,727,140	38%		\$1,727,140	
	23 Repair Lakes and Irrigation at Vista del Camino Park in the Indian Bend Wash	\$23,512,804	\$10,848,742	\$0	\$34,361,546	\$10,848,742	46%		\$10,848,742	
	26 Replace Deteriorating Vehicle Training Track at the Police and Fire Training Facility	\$1,919,401	\$1,000,000	\$0	\$2,919,401	\$1,000,000	52%	\$1,000,000		
	27 Modernize and Expand the Police and Fire Training Facility	\$4,227,262	\$7,997,676	\$8,150,000	\$20,374,938	\$16,147,676	382%	\$8,150,000	\$7,997,676	
	28 Build a New Fire Station near Hayden Road and the Loop 101 to Improve Response Times	\$10,470,043	\$2,433,047	\$0	\$12,903,090	\$2,433,047	23%		\$2,433,047	
	29 Replace Workstations at 911 Communications Dispatch Center to Accommodate New Technology	\$638,522	\$326,632	\$0	\$965,154	\$326,632	51%		\$326,632	
	30 Indian School Park Field 1 Lighting	\$696,072	\$375,000	\$0	\$1,071,072	\$375,000	54%	\$375,000		
	35 Install Bullet Proof Glass in Reception Areas of Police Department Facilities	\$977,256	\$0	\$0	\$977,256	\$0	0%			
	38 Build a new Fire Department Training Facility	\$18,258,520	\$5,000,000	\$10,000,000	\$33,258,520	\$15,000,000	82%	\$15,000,000		
	40 Renovate and Expand the Civic Center Jail and Downtown Police Facility to Meet Demand	\$13,102,518	\$6,700,000	\$0	\$19,802,518	\$6,700,000	51%		\$6,700,000	
(b)	41 Install Solar Heating System for Eldorado Pool	\$560,332	\$128,036	(\$128,036)	\$560,332	\$0	0%			
	42 Add a Dog Park to Thompson Peak Park	\$4,637,357	\$1,551,101	\$0	\$6,188,458	\$1,551,101	33%		\$1,551,101	
	45 Renovate WestWorld Horse Barns to Increase Rentable Space	\$4,702,972	\$7,007,254	(\$5,007,254)	\$6,702,972	\$2,000,000	43%	\$1,000,000	\$1,000,000	
	53 Build Multi-Use Sport Fields in the area of Bell Road	\$40,000,000	\$4,527,456	\$0	\$44,527,456	\$4,527,456	11%	\$4,527,456		
	55 Build a 17-Acre Neighborhood Park at Ashler Hills Drive and 74th Way (Whisper Rock)	\$6,097,659	\$4,773,761	\$0	\$10,871,420	\$4,773,761	78%		\$4,773,761	
(c)	57 Install Solar Systems North Corporation Campus	\$4,810,300	\$940	\$0	\$4,811,240	\$940	0%	\$940		
	58 Install Parasol Solar Shade Structure at City Hall Parking Lot	\$4,669,400	\$1,232,308	(\$1,232,308)	\$4,669,400	\$0	0%			
(c)	59 Install Solar Systems at Civic Center Campus	\$2,784,500	\$931,083	(\$931,083)	\$2,784,500	\$0	0%			
	60 Double the Solar Power Generating Capacity at Appaloosa Library	\$39,688	\$16,685	(\$16,685)	\$39,688	\$0	0%			
	61 Purchase land, expand Pinnacle Peak Park parking lot, staff office and restrooms, renovate hiking trail and construct an interpretive trail	\$5,000,000	\$0	\$0	\$5,000,000	\$0	0%			
	63 Build Parking Structures in Old Town Scottsdale	\$20,962,800	\$0	\$0	\$20,962,800	\$0	0%			
Total Active Projects		\$204,217,221	\$62,821,138	\$25,177,289	\$292,215,648	\$87,998,427	43%	\$36,297,673	\$51,700,754	\$0

Footnote	Future Years (FY 24/25 and beyond)	Original Bond 2019 Project Budget (in CIP)	11/9/2022 Changes from Original (not in CIP)	4/4/2023 Additional Changes (not in CIP)	Total Revised Project Estimate (not in CIP)	Total Change from Original (not in CIP)	% Total Change	Funding of Increases from Original Project Costs		
								Council Approved Funding with Land Sale, General Fund, or Other Funds	Projected Estimate to be funded by General Fund (not in CIP)	Projected Estimate to be funded by Other Funds (not in CIP)
	13 Expand Granite Reef Senior Center to Meet Demand for Adult Day Care Center	\$2,972,175	\$1,016,587	\$0	\$3,988,762	\$1,016,587	34%		\$1,016,587	
	19 Build Roadway and Pedestrian Improvements along Marshall Way North of Indian School Road	\$1,800,780	\$1,167,462	\$0	\$2,968,242	\$1,167,462	65%			\$1,167,462
	20 Build Roadway and Pedestrian Improvements along Main Street from Scottsdale Road to Brown Avenue	\$994,180	\$594,270	\$0	\$1,588,450	\$594,270	60%			\$594,270
	22 Build New Swimming Pools and Replace Building at Cactus Pool	\$31,229,600	\$16,196,238	\$0	\$47,425,838	\$16,196,238	52%		\$16,196,238	
(a)	25 Replace Aging Buildings that Comprise Paiute Community Center	\$11,174,242	\$5,316,186	\$13,260,261	\$29,750,689	\$18,576,447	166%		\$18,576,447	
(a)	32 Renovate and Modernize the Stage 2 Theater at the Scottsdale Center for the Performing Arts	\$1,200,000	\$5,180,448	\$3,000,000	\$9,380,448	\$8,180,448	682%		\$5,180,448	\$3,000,000
	33 Renovate the Via Linda Police Station to Increase Efficiency	\$16,600,000	\$7,895,373	\$0	\$24,495,373	\$7,895,373	48%		\$7,895,373	
	34 Build New Fire Station at 90th Street and Via Linda to Replace Aging Facility	\$5,914,028	\$4,959,434	\$0	\$10,873,462	\$4,959,434	84%		\$4,959,434	
	39 Renovate the Foothills Police Station to Accommodate Current Staffing Levels	\$1,024,000	\$589,067	\$0	\$1,613,067	\$589,067	58%		\$589,067	
	43 Improve 5th Avenue from Scottsdale Road to Goldwater Boulevard	\$3,569,857	\$2,034,574	\$0	\$5,604,431	\$2,034,574	57%			\$2,034,574
	48 Widen 94th Street at WestWorld to Improve Access	\$1,469,153	\$947,390	\$0	\$2,416,543	\$947,390	64%			\$947,390
	51 Install Permanent Lighting at WestWorld Parking Lots to Reduce Operating Costs	\$1,438,293	\$1,264,454	\$0	\$2,702,747	\$1,264,454	88%		\$1,264,454	
	62 Build a Bridge on Thompson Peak Parkway Bridge over Reata Pass Wash to Improve Safety	\$6,300,000	\$3,285,383	\$0	\$9,585,383	\$3,285,383	52%			\$3,285,383
Total Future Projects		\$85,686,308	\$50,446,866	\$16,260,261	\$152,393,435	\$66,707,127	78%	\$0	\$55,678,048	\$11,029,079

Footnote	Non-CPM Projects	Original Bond 2019 Project Budget	11/9/2022 Changes from Original	4/4/2023 Additional Changes	Total Revised Project Estimate Proposed (in CIP)	Total Change from Original (in CIP)	% Total Change	Council Approved Funding with General Fund, or Other Funds	Projected Estimate to be funded by General Fund	Projected Estimate to be funded by Other Funds
	5 Modernize Computer Equipment Rooms to Protect City Servers	\$691,600	\$199,203	\$0	\$890,803	\$199,203	29%	\$199,203		
	7 Replace Outdated 9-1-1 Computer Aided Dispatch and Records Management to Improve Efficiency	\$591,156	\$1,023,804	\$0	\$1,614,960	\$1,023,804	173%	\$1,023,804		
	8 Replace Website Management Software (Total original project budget \$228,000, multiple funding sources)	\$188,556	\$0	\$0	\$188,556	\$0	0%			
	9 Install Fiber Optic Infrastructure to Reduce Operating Costs (Total original project budget \$17,717,950, multiple funding sources)	\$11,385,555	\$0	\$0	\$11,385,555	\$0	0%			
	11 Replace Document Management System to Improve Public Access to Information	\$674,000	\$15,000	\$0	\$689,000	\$15,000	2%	\$15,000		
	12 Update Scottsdale's 15-year-old Digital Terrain Model	\$177,240	\$0	\$0	\$177,240	\$0	0%			
	14 Replace Obsolete Planning and Permitting Software	\$2,964,000	\$285,000	\$0	\$3,249,000	\$285,000	10%	\$285,000		
	17 Obtain a Citywide Data Management and Analytics Solution for Data-Based Decision Making	\$62,000	\$10,000	\$0	\$72,000	\$10,000	16%	\$10,000		
	37 Implement an Inventory and Asset Control System for City Technology	\$572,000	\$0	\$0	\$572,000	\$0	0%			
Total Non-CPM Projects		\$17,306,107	\$1,533,007	\$0	\$18,839,114	\$1,533,007	9%	\$1,533,007	\$0	\$0

Footnote	Completed Projects	Original Bond 2019 Project Budget	Completed Actuals (with Bond Funds)	Completed Actuals (with Other Funds)	Total Completed Actuals	Total Change from Original	% Change	Council Approved Funding with General Fund	Council Approved Funding with Other Funds	
	4 Replace Outdated Emergency Response Equipment for Fire Department	\$2,057,000	\$1,425,700	\$611,385	\$2,037,085	(\$19,915)	-1%	\$611,385		
	6 Replace Emergency Power Source for Public Safety Radio Network	\$305,240	\$298,081	\$4,964	\$303,045	(\$2,195)	-1%	\$4,964		
	10 Replace Tennis Court Surface at Indian School Park and Scottsdale Tennis Center	\$3,497,104	\$3,294,272	\$61,073	\$3,355,345	(\$141,759)	-4%	\$11,073	\$50,000	
	16 Replace the City's Obsolete Training Software	\$342,000	\$342,000	\$199,734	\$541,734	\$199,734	58%	\$199,734		
(d)	24 Install High Efficiency Sports Lighting at 4 Facilities	\$1,224,304	\$1,415,861	\$3,759	\$1,419,620	\$195,316	16%	\$3,759		
	44 Replacement of Fire Utility Truck to be used on fire ground activity and response to Hazardous Materials and Technical Rescue incidents	\$782,638	\$782,600	\$15,214	\$797,814	\$15,176	2%	\$15,214		
(d)	46 Replace the Public Address System at WestWorld	\$366,132	\$330,006	\$0	\$330,006	(\$36,126)	-10%	\$0		
(d)	47 Replace WestWorld Arena Lights to Reduce Operating Costs	\$1,331,273	\$723,981	\$0	\$723,981	(\$607,292)	-46%	\$0		
	50 Renovate Arena at WestWorld to Provide Flexible Event Space	\$960,298	\$739,885	\$18,950	\$758,835	(\$201,463)	-21%	\$18,950		
	52 Expand Restrooms in WestWorld North Hall	\$701,532	\$807,010	\$3,401	\$810,411	\$108,879	16%	\$3,401		
(d)	36 Provide Free Public WiFi at the Civic Center Plaza	\$57,200	\$57,200	\$0	\$57,200	\$0	0%	\$0		
Total Completed Projects		\$11,624,721	\$10,216,596	\$918,480	\$11,135,076	(\$489,645)	-4%	\$868,480	\$50,000	\$0

	Original Bond 2019 Project Budget	11/9/2022 Changes from Original	4/4/2023 Additional Changes	Total Revised Project Estimates	Total Change from Original	% Total Change	Council Approved Funding with Land Sale, General Fund, or Other Funds	Projected Estimate to be funded by General Fund	Projected Estimate to be funded by Other Funds
GRAND TOTAL	\$318,834,357	\$114,311,366	\$41,437,550	\$474,583,273	\$155,748,916	49%	\$38,699,160	\$107,428,802	\$11,029,079

(a) Changes include proposed new projects that are not part of the original Bond 2019 project but will be constructed with the Bond 2019 project.

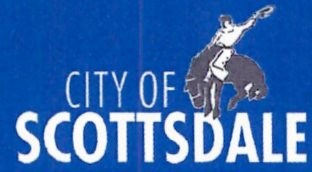
(b) WestWorld Horse Barns - the \$5,007,254 is not included in the Proposed FY23/24 CIP but is still needed for the project. The current Proposed FY23/24 CIP shows total project cost of only \$5,702,972, we will correct the Tentative Budget to show the additional \$1.0 million for Council adoption in May.

(c) Reductions are not reflected in current Proposed FY23/24 CIP but will be reflected in Tentative Budget for Council adoption in May.

(d) These projects are currently pending closure, as such additional expenses may occur.



\$157,157,041



Bond 2019 Project Implementation

Council Work Study

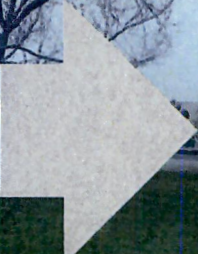
April 13, 2023

Bond 2019 Projects: Origins

Original Department
Submissions :
145 Projects
\$730 Million

Beginning of
Outreach:
67 Projects
\$436.6 Million

Voters Approve:
58 Projects
\$318.8 Million



Bond 2019 Projects

In the beginning: 58 projects

Question 1

- 2 Add Splash Pad and Improve Walkways at McCormick-Stillman
- 10 Replace Tennis Court Surface at ISP and Scottsdale Tennis Center
- 13 Expand Granite Reef Senior Center... for Adult Day Care Center
- 21 Expand Via Linda Senior Center to Meet Demand for Senior Services
- 22 Build New Swimming Pools and Replace Building at Cactus Pool
- 24 Install High Efficiency Sports Lighting at 4 Facilities
- 25 Replace Aging Buildings that Comprise Paiute Community Center
- 30 Indian School Park Field 1 Lighting
- 41 Install Solar Heating System for Eldorado Pool
- 42 Add a Dog Park to Thompson Peak Park
- 53 Build Multi-Use Sport Fields in the area of Bell Road
- 55 Build a 17-Acre Neighborhood Park at Ashler Hills Drive...
- 60 Solar Power Generating Capacity at Appaloosa Library
- 61 Pinnacle Peak Park land, parking lot, office...

Question 2

- 1 Improve Public and Event Spaces on Civic Center Plaza
- 15 Build 200 Space Parking Lot for City Court and Scottsdale Stadium
- 18 Roadway & Ped Improvements along 2nd Street
- 19 Roadway & Ped Improvements along Marshall Way N of Indian School Rd
- 20 Roadway & Ped Improvements along Main Street from Scottsdale to Brown
- 23 Repair Lakes and Irrigation at Vista in the Indian Bend Wash
- 32 Renovate Stage 2 Theater at the Scottsdale Center for the Performing Arts
- 43 Improve 5th Avenue from Scottsdale Road to Goldwater Boulevard
- 45 Renovate WestWorld Horse Barns
- 46 Replace the Public Address System at WestWorld
- 47 Replace WestWorld Arena Lights to Reduce Operating Costs
- 48 Widen 94th Street at WestWorld to Improve Access
- 50 Renovate Arena at WestWorld to Provide Flexible Event Space
- 51 Install Permanent Lighting at WestWorld Parking Lots...
- 52 Expand Restrooms in WestWorld North Hall
- 57 Install Solar Systems North Corporation Campus
- 58 Install Parasol Solar Shade Structure at City Hall Parking Lot
- 59 Install Solar Systems at Civic Center Campus
- 62 Build a Bridge on Thompson Peak Parkway
- 63 Build Parking Structures in Old Town Scottsdale

Question 3

- 4 Replace Emergency Response Equipment for Fire Department
- 5 Modernize Computer Equipment Rooms to Protect City Servers
- 6 Replace Emergency Power Source for Public Safety Radio Network
- 7 Replace 9-1-1 Computer Aided Dispatch and Records Management...
- 8 Replace Website Management Software
- 9 Install Fiber Optic Infrastructure to Reduce Operating Costs
- 11 Replace Document Management System to Improve Public Access
- 12 Update Scottsdale's 15-year-old Digital Terrain Model
- 14 Replace Obsolete Planning and Permitting Software
- 16 Replace the City's Obsolete Training Software
- 17 Obtain a Citywide Data Management and Analytics Solution
- 26 Replace Vehicle Training Track at the Police and Fire Training Facility
- 27 Modernize and Expand the Police and Fire Training Facility
- 28 Build a New Fire Station near Hayden Road and the Loop 101
- 29 Replace Workstations at 911 Communications Dispatch Center
- 33 Renovate the Via Linda Police Station to Increase Efficiency
- 34 Build New Fire Station at 90th Street & Via Linda to Replace Aging Facility
- 35 Install Bullet Proof Glass in Reception Areas of PD Facilities
- 36 Provide Free Public WiFi at the Civic Center Plaza
- 37 Implement an Inventory and Asset Control System for City Technology
- 38 Build a new Fire Department Training Facility
- 39 Renovate Foothills Police Station to Accommodate Current Staffing
- 40 Renovate and Expand the Civic Center Jail & Downtown Police Facility...
- 44 Replacement of Fire Utility Truck

3

Bond 2019 Projects

Remove 11 Completed projects: 47 left

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- 39 Renovate Foothills Police Station to Accommodate Current Staffing
- 40 Renovate and Expand the Civic Center Jail & Downtown Police Facility...

Bond 2019 Projects

Remove 20 Projects with little or no additional funding needs: 27 left

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2	Add Splash Pad and improve Walkways at McCormick-Stillman
13	Expand Granite Reef Senior Center... for Adult Day Care Center
21	Expand Via Linda Senior Center to Meet Demand for Senior Services
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Construction Inflation

PPI Commodity Data Years 2019 to 2022 Final Demand-Construction for Government (Bureau of Labor Statistics)

Year-over-year inflation rate:

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2019	4.6%	4.8%	4.8%	5.2%	5.6%	5.6%	5.8%	5.8%	5.7%	4.0%	3.9%	4.0%
2020	3.9%	3.7%	3.4%	2.5%	2.0%	1.9%	1.8%	1.6%	1.5%	0.9%	1.0%	0.9%
2021	0.5%	0.5%	0.9%	1.7%	2.2%	2.7%	3.8%	4.5%	5.1%	9.9%	10.1%	10.1%
2022	12.9%	13.2%	13.8%	16.1%	16.1%	16.2%	18.9%	18.4%	18.3%	16.3%	16.0%	16.1%
2023	14.9%	14.5%										

- From Jan 2019 (index = 124.4) to Feb 2023 (index = 168.5): **35.4% increase**

Bond 2019: Inflation escalator for revised estimates

Escalators applied to revised project estimates to account for high rates of construction cost inflation:

2018	2019	2020	2021	2022	2023	2024	2025	2026
2.0%	5.0%	5.0%	10.0%	10.0%	7.5%	7.5%	5.0%	5.0%

How Inflation Impacts Projects Differently

- Different commodities have different inflation rates
- Timing:
 - Escalators are based on projected year of construction
 - Timing of construction bids relative to peaks and valleys in commodity prices
- Construction makes up different percentages of total project cost for different projects





Bond 2019 Funds Available

- Project savings:
 - Savings already reallocated: \$417k
 - Additional projected savings as projects are completed: NCY Solar
 - Savings reallocation to be considered on April 18, 2023 Council Agenda
 - \$607,292 from Project 47 – Replace WestWorld Arena Lights to Project 45 – Renovated WestWorld Horse Barns, as recommended by the Citizens’ Bond Oversight Committee on February 6, 2023
- Interest earnings as of January 31, 2023: \$201,488

Bond 2019 Projects

The 27 outstanding projects fit into several categories:

- Nine projects underway with estimated cost increases identified to complete the project
 - Inflation
 - Other Factors
- Three projects with proposed major scope changes
- Three projects in current CIP, no new requests, but significant unknown factors
- Twelve future projects not in design, with no requested scope changes

Bond 2019 Projects

Nine projects underway with estimated cost increases identified to complete the project:

- 2 Add Splash Pad and Improve Walkways at McCormick-Stillman Railroad Park
- 23 Repair Lakes and Irrigation at Vista del Camino Park in the Indian Bend Wash
- 27 Modernize and Expand the Police and Fire Training Facility
- 28 Build a New Fire Station near Hayden Road and the Loop 101 to Improve Response Times
- 29 Replace Workstations at 911 Communications Dispatch Center to Accommodate New Technology
- 40 Renovate and Expand the Civic Center Jail and Downtown Police Facility to Meet Demand
- 42 Add a Dog Park to Thompson Peak Park
- 45 Renovate WestWorld Horse Barns to Increase Rentable Space
- 55 Build a 17-Acre Neighborhood Park at Ashler Hills Drive and 74th Way (Whisper Rock)

Question 1, Project 2

Add Splash Pad and Improve Walkways at McCormick-Stillman Railroad Park

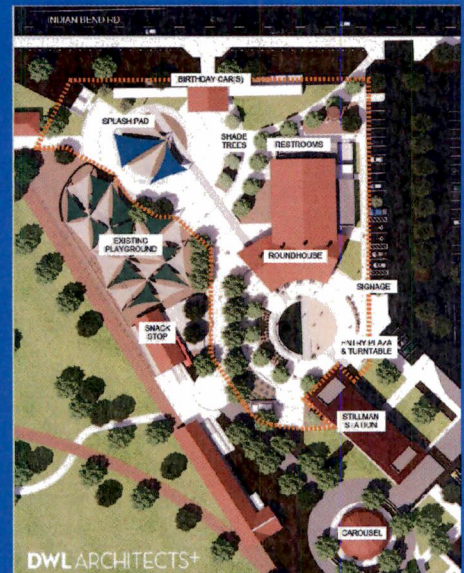
Original Project Budget: \$917,207

Additional Request: \$342,655, funded in proposed CIP

Original Scope: Add a splash pad and Improve walkways at McCormick-Stillman Railroad Park to implement the park's master plan to boost attendance and revenues. The splash pad will boost park attendance and revenues from May through August when both numbers drop off. McCormick-Stillman Railroad Park is Scottsdale's signature park and generates approximately \$1.5 million of revenue annually.

Basis of Requested Increase: Estimate from design consultant, inflation

Impact if not funded now: Reduce or eliminate design elements



Question 2, Project 23

Repair Lakes and Irrigation at Vista del Camino Park in the Indian Bend Wash

Original Project Budget: \$23,512,804

Additional Request: \$10,848,742, funded in proposed CIP

Original Scope: Repair Failing Lakes and Irrigation from McKellips Road to Thomas Road in the Indian Bend Wash. The lake system is showing signs of aging and failure due to punctures in the lake liner, erosion of the lake edges and leaks in the spillway system. The irrigation systems are outdated, undersized and perform inadequately. Updating materials and technologies will lower annual operating cost, enhance water conservation and quality, resolve lake edge erosion and allow more effective use of park open space areas.

Basis of Requested Increase: Cost model from CMAR, no scope changes

Impact if not approved now: First phase of construction began this month; future phases planned for construction beginning FY 23/24 would be delayed or deferred if funding not available



Question 3, Project 27

Modernize and Expand the Police and Fire Training Facility

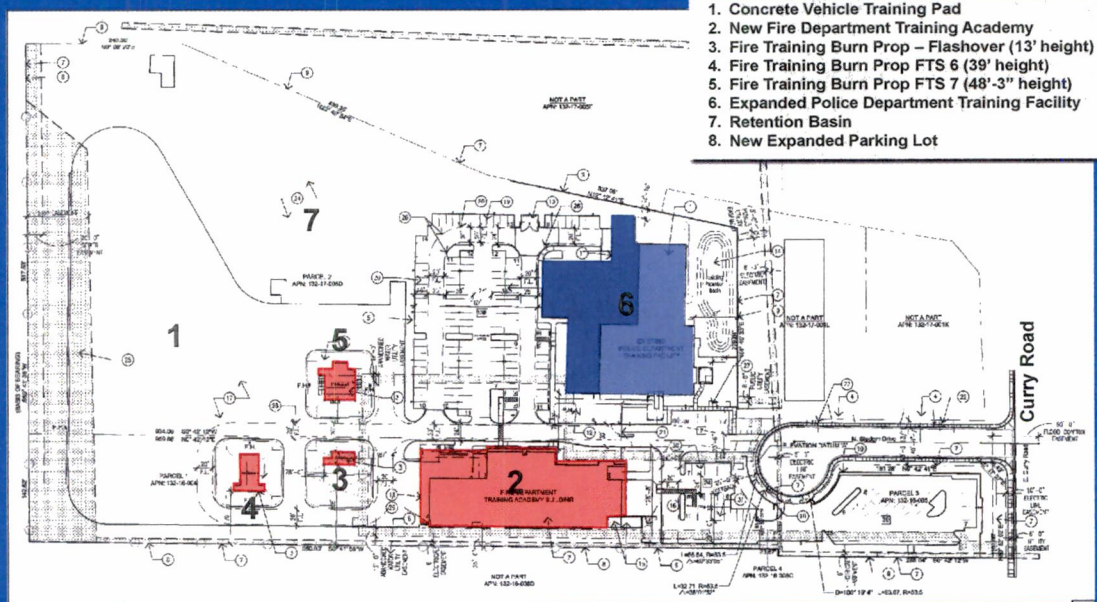
Original Project Budget: \$4,227,262

Additional Request: \$8,000,000 already added from restricted land sale funds; additional \$7,997,676 required, funded in proposed CIP

Original Scope: Build a stand-alone 5,000 square foot, two story training structure, a 2,000 square foot live fire shoot house and renovate current ballistic range to accommodate 15 shooting lanes. The new training facility will accommodate the size of the police and fire departments and maintain pace with technological and legal changes within the law enforcement community. The current facility is over 20 years old, undersized, does not meet the national training curriculum standards and limits the type of training police officers and personnel can receive creating a safety issue.

Basis of Requested Increase: CMAR cost proposal based on bids; enlarging firing range and making required safety enhancements major cost driver

Impact if not funded now: Difficult to meet project intent; scope reductions would sacrifice functionality or capacity



Proposed Site Plan



Question 3, Project 28

Build a New Fire Station near Hayden Road and the Loop 101 to Improve Response Times

Original Project Budget: \$10,470,043

Additional Request: \$2,433,047, funded in proposed CIP

Original Scope: Design and construct a new 12,000 square foot fire station northwest of the Airpark near the 101 and Hayden Road to improve response times. The response times from this station are significantly impacted by its location and explosive growth for residential and commercial properties in the area. As a result, both stations 609 and 611 have a response time that exceeds the goal of 4 minutes. By moving the station closer to the geographic center of the area it serves and improving access, the response times for emergency services will improve significantly

Basis of Requested Increase: Design consultant estimate; costs driven by restricted site, requirements to do additional site work

Impact if not funded now: Delay project; scope reductions would limit functionality of station

1



18



Question 3, Project 29

Replace Workstations at 911 Communications Dispatch Center to Accommodate New Technology

Original Project Budget: \$638,522

Additional Request: \$326,632 , funded in proposed CIP

Original Scope: The workstations used by Scottsdale's 911 emergency dispatch operators are 10-15 years old and nearing the end of their service life. This project would install new workstations that include modern video monitors, telephones, radios and ergonomic features in addition to improving the acoustics and flooring throughout the dispatch center.

Basis of Requested Increase: Design consultant estimate; reflects inflation

Impact if not funded now: Delay project

Question 3, Project 40

Renovate and Expand the Civic Center Jail and Downtown Police Facility to Meet Demand

Original Project Budget: \$13,102,518

Additional Request: \$6,700,000, funded in proposed CIP

Project Description: These facilities were built in 1971 and no longer provide appropriate working environments for staff or holding environments for prisoners. The layout and infrastructure of the jail (including cell doors, booking and intake areas) is severely outdated and creates potentially unsafe conditions and no longer appropriately accommodates current patrol operations or the specialty units (K-9, Bike Unit, High Enforcement Arrest Team) stationed there. This project would add approximately 7,800 square feet to the jail, including two additional cells, new intake and release points, supervisor offices, and attorney/client interview rooms and the entire facility will be brought up to standards of the Americans with Disabilities Act

Basis of Requested Increase: Design consultant estimate, CMAR cost model

Impact if not funded now: Delay project, limited opportunity of scope reduction without losing functionality

21

Question 1, Project 42

Add a Dog Park to Thompson Peak Park

Original Project Budget: \$4,637,357

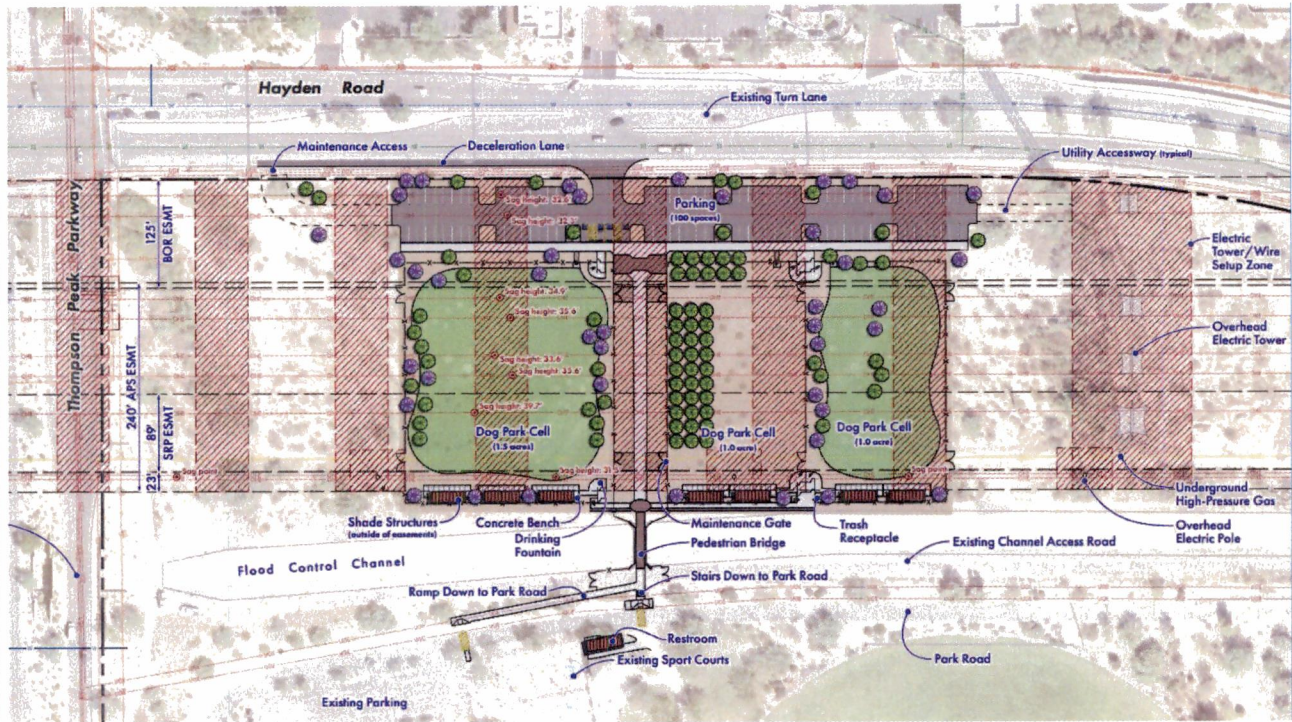
Additional Request: \$1,551,101, request also to move construction funding forward from FY 24/25 to FY 23/24; funded in proposed CIP

Original Scope: Build a three-and-a-half acre Dog Park consisting of three fenced and gated areas, a footbridge connecting the new space to existing amenities and an additional parking area with space for 100 cars at Thompson Peak Park.

Basis of Requested Increase: Design consultant estimate; inflation

Impact if not funded now: Potential scope reductions, reduce size or number of separate turf areas

22



Question 2, Project 45

Renovate WestWorld Horse Barns to Increase Rentable Space

Original Project Budget: \$4,702,972 plus \$1M added in FY 22/23 CIP

Additional Request: \$6,007,254; additional funds requested *not* in proposed CIP

Original Scope: These revenue-generating facilities are a key part of any horse show held at WestWorld. Built in the 1980s, the barns require renovation to remain useful and rentable.

Basis of Requested Increase: Construction bids from Design-build contractor

Impact if not funded now: Reduction in number of barns replaced; original scope envisioned 10 barns renovated, we are now replacing in lieu of renovation, current budget allows total of 5 barns



Question 1, Project 55

Build a 17-Acre Neighborhood Park at Ashler Hills Drive and 74th Way (Whisper Rock)

Original Project Budget: \$6,097,659

Additional Request: \$4,773,761, funded in proposed CIP

Project Scope: Build a 17-acre neighborhood park to include a turf area for unscheduled recreation activities, multi-use lighted sports courts, a playground for ages 2 - 5, a restroom building and lighted parking area at Ashler Hills Drive and 74th Way.

Basis of Requested Increase: Design consultant estimate; inflation

Impact if not funded now: Reduction in scope; possible reduction in number of pickleball courts, reduction in size of cover structure

Future Home of Ashler Hills Park



AERIAL VIEW FROM NORTHWEST



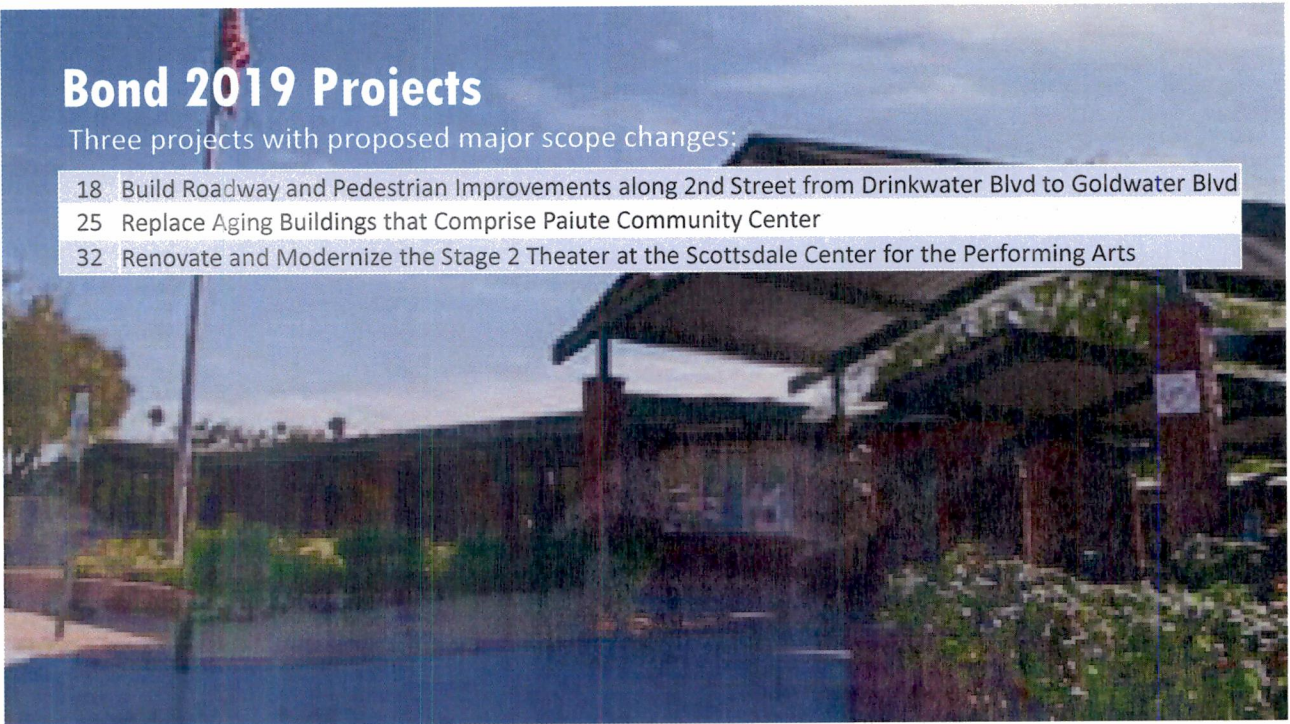
ENTRY BRIDGE



Bond 2019 Projects

Three projects with proposed major scope changes:

- 18 Build Roadway and Pedestrian Improvements along 2nd Street from Drinkwater Blvd to Goldwater Blvd
- 25 Replace Aging Buildings that Comprise Paiute Community Center
- 32 Renovate and Modernize the Stage 2 Theater at the Scottsdale Center for the Performing Arts



Question 2, Project 18

Build Roadway and Pedestrian Improvements along 2nd Street from Drinkwater Blvd to Goldwater Blvd

Original Project Budget: \$1,845,427

Additional Request: \$14,000,000, funded in proposed CIP

Original Scope: Widen and repair sidewalks, add bike lanes, new landscaping and pedestrian lighting, and build two pocket parks to help create a better pedestrian experience in this portion of Old Town Scottsdale per the Main Street Streetscape and Pedestrian Design plan.

Basis of Requested Increase: Proposed new project enhances multimodal connectivity and improves pedestrian experience along 2nd Street corridor to eventually connect with IBW to the east and neighborhoods to the west; multiuse path, curb alignment modifications, shade structures, seating/gathering areas, tree canopy, sustainable drainage features, accessible pathway through Civic Center Library & garage. Request is for segment from Scottsdale Road through Civic Center Library/garage area.

Impact if not funded now: Delay or delete new project scope; bond funding would remain to complete original more limited improvements

2nd Street Site Plan



2nd Street Current Conditions





Question 1, Project 25

Replace Aging Buildings that Comprise Paiute Community Center

Original Project Budget: \$11,174,242

Additional Request: \$18,576,447, additional funds requested *not* in proposed CIP

Original Scope: Build a new 22,700 square foot facility to replace the existing buildings that comprise Paiute Neighborhood Center. The existing buildings have fallen into a state of disrepair and are costing the city approximately \$144,000 per year in maintenance costs. The new facility has a projected increase of \$25,000 in annual Leisure Education revenue.

Basis of Requested Increase:

- Added floor to accommodate new senior housing function
- Inflation

Impact if not funded now:

- Senior housing function not met, or met with different alternative
- Bond project stays in FY 27/28 for design, estimated \$5M escalator for inflation; potential scope reduction or defer the project

37

Question 2, Project 32

Renovate and Modernize the Stage 2 Theater at the Scottsdale Center for the Performing Arts

Original Project Budget: \$1,200,000

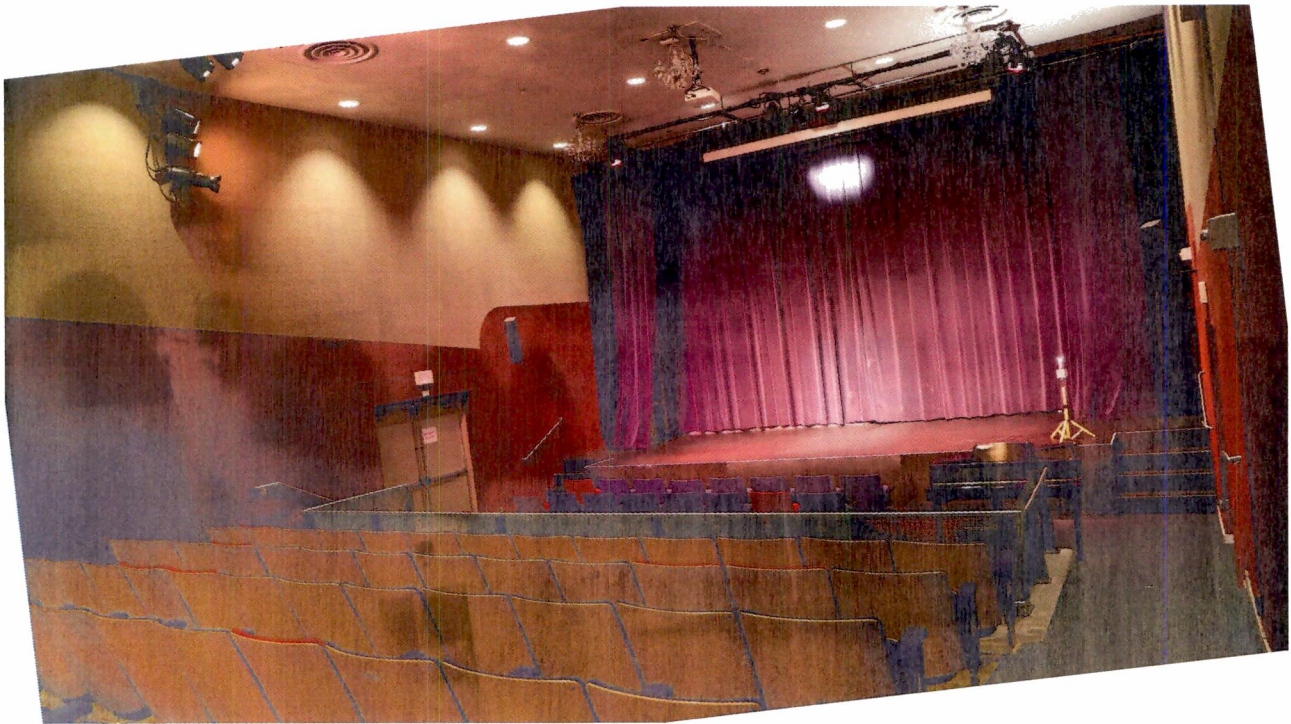
Additional Request: \$5,180,448 in general fund, plus \$3M anticipated contribution; additional funds requested *not* in proposed CIP

Original Scope: Design and renovate the Stage 2 Theater at Scottsdale Center for the Performing Arts. This smaller theater is an integral part of Scottsdale Arts' commitment to provide artistic and cultural programming for the community, however, the 42-year-old theater needs a complete physical renovation and technical modernization. The result would create a flexible performance space and greatly enhance the number of bookings and attendance of the theater.

Basis of Requested Increase: Proposal to build new, larger facility in a different location within the SCA building

Impact if not funded now: Original project could still be built (renovation of existing theater), but might not meet SA future needs; construction funding would remain in FY 25/26.

38



Bond 2019 Projects

Three projects in current CIP, no new requests, but significant unknown factors:

- 26 Replace Deteriorating Vehicle Training Track at the Police and Fire Training Facility
- 61 Purchase land, expand Pinnacle Peak Park parking lot, staff office and restrooms, renovate hiking trail and construct an interpretive trail
- 63 Build Parking Structures in Old Town Scottsdale

Question 3, Project 26

Replace Deteriorating Vehicle Training Track at the Police and Fire Training Facility

Original Project Budget: \$1,919,400; \$1M added in FY 22/23 CIP

Additional Request: No FY 23/24 request for additional funds

Original Scope: Replace the Deteriorated Vehicle Training Track at the Police and Fire Training Facility to accommodate the weight of Fire Department Vehicles and Equipment. The current track was developed prior to the City having a municipal Fire Department and was designed for use by light duty vehicles, such as motorcycles and automobiles. With the formation of the Scottsdale Fire Department, the track is being utilized by larger and heavier equipment than the track was designed to handle. The track has excessive damage and constant repairs are needed resulting in training delays for police, fire, and municipal departments.

Basis of Requested Increase: Additional funds may be needed in future; City acquired larger, more centrally located site project design will change to accommodate new location

Impact if not funded now: No FY 23/24 request for additional funds

Question 1, Project 61

Purchase land, expand Pinnacle Peak Park parking lot, staff office and restrooms, renovate hiking trail and construct an interpretive trail

Original Project Budget: \$5,000,000

Additional Request: No FY 23/24 request for additional funds

Original Scope: Acquire two to three acres of land from the State of Arizona for major expansion of existing parking lot. Expand staff office and restrooms to better service increasing volume of visitors. Renovate portions of the hiking trail and construct an interpretive trail. The project was originally going to be funded by Preservation Sales Tax. It was recently determined that the project does not meet the requirement of that funding source. As a result, the project will need a new funding source in order to be completed.

Basis of Requested Increase: Cost of land acquisition unknown; City waiting on ASLD process for sale of land. Depending on land purchase cost more funds may be needed for improvements.

Impact if not funded now: No FY 23/24 request for additional funds

43

Question 2, Project 63

Build Parking Structures in Old Town Scottsdale

Original Project Budget: \$20,962,800

Additional Request: No FY 23/24 request for additional funds

Original Scope: Build parking structures to ensure an effective supply of parking for residents, visitors, and businesses that park in Old Town Scottsdale.

Basis of Requested Increase: Size and location of new structured parking not yet identified. \$2.5M identified to pay for developer-constructed public parking at Indian School & Marshall Way, \$18.4M remaining.

Impact if not funded now: No FY 23/24 request for additional funds

44

Question 2, Project 63

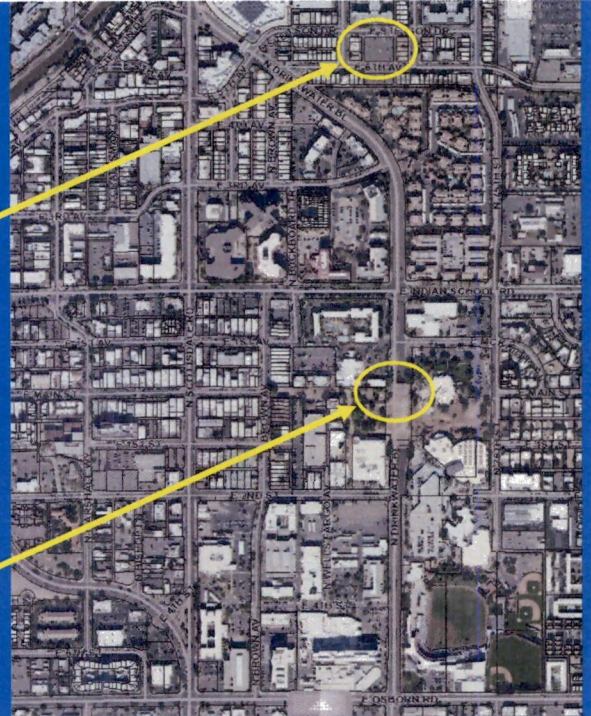
Build Parking Structures in Old Town Scottsdale

Stetson & 6th:

- Ground floor plus 2 levels: 101 net new spaces, \$8.8M (\$87k/net space)
- Ground floor plus 3 levels: 160 net new spaces, \$11.4M (\$71k/net space)

2nd & Brown:

- 2 levels up: 207 new spaces, \$13.2M (\$64k/net space)
- 3 levels up: 328 new spaces, \$16.9M (\$52k/net space)



45

Bond 2019 Projects

Twelve future projects not in design, with no requested scope changes:

- | | |
|----|--|
| 13 | Expand Granite Reef Senior Center to Meet Demand for Adult Day Care Center |
| 19 | Build Roadway and Pedestrian Improvements along Marshall Way North of Indian School Road |
| 20 | Build Roadway and Pedestrian Improvements along Main Street from Scottsdale Road to Brown Avenue |
| 21 | Expand Via Linda Senior Center to Meet Demand for Senior Services |
| 22 | Build New Swimming Pools and Replace Building at Cactus Pool |
| 33 | Renovate the Via Linda Police Station to Increase Efficiency |
| 34 | Build New Fire Station at 90th Street and Via Linda to Replace Aging Facility |
| 39 | Renovate the Foothills Police Station to Accommodate Current Staffing Levels |
| 43 | Improve 5th Avenue from Scottsdale Road to Goldwater Boulevard |
| 48 | Widen 94th Street at WestWorld to Improve Access |
| 51 | Install Permanent Lighting at WestWorld Parking Lots to Reduce Operating Costs |
| 62 | Build a Bridge on Thompson Peak Parkway Bridge over Reata Pass Wash to Improve Safety |

46

Question 1, Project 13

Expand Granite Reef Senior Center to Meet Demand for Adult Day Care Center

Original Project Budget: \$2,972,175

Additional Request: No FY 23/24 request for additional funds

Original Scope: Add a 7,600 square foot expansion to Granite Reef Senior Center to meet the growing demand for senior services, including an Adult Day Care Center. The new space would offer fee-based adult day care services during the day, for which there is an increasing demand and no service providers in South Scottsdale. Fee-based leisure education classes would be held in the evenings.

Basis of Requested Increase: Application of inflation escalator predicts future increase of \$1,016,587

Impact if not funded now: No FY 23/24 request for additional funds; construction programmed FY 24/25

47

Question 2, Project 19

Build Roadway and Pedestrian Improvements along Marshall Way North of Indian School Road

Original Project Budget: \$1,800,780

Additional Request: No FY 23/24 request for additional funds

Original Scope: Narrow the traffic lanes and widen sidewalks, add bike lanes, new landscaping and pedestrian lighting and add at least two pocket parks to improve the pedestrian experience in this portion of Old Town Scottsdale. The focus of this project is the section of Marshall Way from Indian School Road north to 5th Avenue; Marshall Way has long been envisioned as a major pedestrian corridor connecting the northern and southern ends of Goldwater Boulevard. This project implements recommendations of a handful of planning efforts including the Tourism Strategic Plan, Downtown 2.0, the Public Spaces Master Plan, and the Economic Development Strategic Plan as well as the City of Scottsdale General Plan 2001 and the Old Town Scottsdale Character Area Plan

Basis of Requested Increase: Application of inflation escalator predicts future increase of \$1,167,462

Impact if not funded now: No FY 23/24 request for additional funds; future increases could be funded by Transportation Fund; construction programmed FY 26/27

48

Question 2, Project 20

Build Roadway and Pedestrian Improvements along Main Street from Scottsdale Road to Brown Avenue

Original Project Budget: \$994,180

Additional Request: No FY 23/24 request for additional funds

Original Scope: Design and build streetscape and pedestrian improvements from Scottsdale Road east to Brown Avenue in Historic Old Town. Main Street has long been envisioned as a major east/west pedestrian corridor; this project would create a better pedestrian experience via improved sidewalks, lighting and landscaping and two pocket parks. This project implements recommendations of a handful of planning efforts including the Tourism Strategic Plan, Downtown 2.0, the Public Spaces Master Plan, and the Economic Development Strategic Plan as well as the City of Scottsdale General Plan 2001 and the Old Town Scottsdale Character Area Plan.

Basis of Requested Increase: Application of inflation escalator predicts future increase of \$594,270

Impact if not funded now: No FY 23/24 request for additional funds; future increases could be funded by Transportation Fund; construction programmed FY 27/28

49

Question 1, Project 21

Expand Via Linda Senior Center to Meet Demand for Senior Services

Original Project Budget: \$4,538,632

Additional Request: \$1,727,140, funded in proposed CIP; includes moving design up to FY23/24

Original Scope: Expand the Via Linda Senior Center by approximately 7,800 square feet to address the increasing demand for services and leisure education classes. Demand for adult services and leisure education offerings is increasing, will continue to increase, as census figures show that 42 percent of Scottsdale population is over the age of 50.

Basis of Requested Increase: Applied inflation escalators to original budget

Impact if not funded now: Design is scheduled to begin in FY 26/27; add funds later, or potential scope reduction or project deferral

50

Question 1, Project 22

Build New Swimming Pools and Replace Building at Cactus Pool

Original Project Budget: \$31,229,600

Additional Request: No FY 23/24 request for additional funds

Original Scope: Renovate aging swimming pool and buildings at Cactus Aquatic Center to meet increasing demand and increase revenue. The current pool and building have many limitations including pool leakage, dated restrooms and showers, limited ADA access and security concerns and limited possibilities for improvement. Cactus Pool hosts 144,000 guests annually and is the only City aquatics facility that can host swimming and diving competitions. The renovated facility is projects to increase revenue by \$125,000 annually.

Basis of Requested Increase: Application of inflation escalator predicts future increase of \$16,196,238

Impact if not funded now: No FY 23/24 request for additional funds; limited opportunity for scope reduction; possible defer project and reallocate funds to other question 1 shortfalls; construction programmed FY 25/26

51

Question 3, Project 33

Renovate the Via Linda Police Station to Increase Efficiency

Original Project Budget: \$16,600,000

Additional Request: No FY 23/24 request for additional funds

Original Scope: Reconfigure the Via Linda Police Station to Increase Efficiency. Several areas in the current building are undersized for current staffing levels and are not usable in their current condition. The renovation will create increased efficiency throughout the department and maximize service delivery to our citizens.

Basis of Requested Increase: Application of inflation escalator predicts future increase of \$7,895,373

Impact if not funded now: No FY 23/24 request for additional funds; construction programmed FY 27/28

52

Question 3, Project 34

Build New Fire Station at 90th Street and Via Linda to Replace Aging Facility

Original Project Budget: \$5,914,028

Additional Request: \$4,959,434, additional funds requested *not* in proposed CIP

Original Scope: Build a new fire station at 90th Street and Via Linda to replace aging facility. The current station was built in 1988 and has been modified several times, but does meet many baseline requirements of the Scottsdale Fire Department. The new station will include crew quarters and facilities, office space, Occupational Safety and Health Administration (OSHA) Certified decontamination area, safety gear storage, a double apparatus bay and public parking spaces with entrance.

Basis of Requested Increase: Applied inflation escalators to original budget

Impact if not funded now: Design is scheduled to begin in FY 25/26, construction in FY 27/28; add funds later, or potential scope reduction or project deferral

53

Question 3, Project 39

Renovate the Foothills Police Station to Accommodate Current Staffing Levels

Original Project Budget: \$1,024,000

Additional Request: No FY 23/24 request for additional funds

Original Scope: The original design of the Foothills Police Station was based on 60 percent of the current staffing levels - modifications are required to account for the increased occupancy, workload and provide more efficient use of the space. This project would expand and modernize the facility to accommodate the staff who work there and add a community meeting room available for meetings by and with residents.

Basis of Requested Increase: Application of inflation escalator predicts future increase of \$589,067

Impact if not funded now: No FY 23/24 request for additional funds; construction programmed FY 26/27

54

Question 2, Project 43

Improve 5th Avenue from Scottsdale Road to Goldwater Boulevard

Original Project Budget: \$3,569,857

Additional Request: No FY 23/24 request for additional funds

Original Scope: Modify the size of traffic lanes, widen sidewalks, add bike lanes, improve street landscaping elements, and replace and improve street and pedestrian lighting on 5th Avenue from Scottsdale Road to Goldwater Boulevard.

Basis of Requested Increase: Application of inflation escalator predicts future increase of \$2,034,574

Impact if not funded now: No FY 23/24 request for additional funds; future increases could be funded by Transportation Fund; construction programmed FY 25/26

55

Question 2, Project 48

Widen 94th Street at WestWorld to Improve Access

Original Project Budget: \$1,469,153

Additional Request: No FY 23/24 request for additional funds

Original Scope: Widen 94th Street from WestWorld Drive to Bahia Drive to include a sidewalk, curbing, gutter, and streetlights to improve access and reduce safety hazards. This is one of the main entrances into WestWorld, and a thoroughfare for many of the 800,000+ attendees to WestWorld events. Temporary light towers, currently used for guest safety, are expensive to operate and generate complaints and would no longer be needed with the new streetlight system.

Basis of Requested Increase: Application of inflation escalator predicts future increase of \$947,390

Impact if not funded now: No FY 23/24 request for additional funds; future increases could be funded by Transportation Fund; construction programmed FY 27/28

56

Question 2, Project 51

Install Permanent Lighting at WestWorld Parking Lots to Reduce Operating Costs

Original Project Budget: \$1,438,293

Additional Request: No FY 23/24 request for additional funds

Original Scope: Install permanent lighting for gravel parking lots K & M at WestWorld which are utilized for parking during WestWorld events. These parking lots are used by over 800,000+ people annually and are currently lit with temporary light towers to ensure public safety. The temporary light towers are noisy, create glares impacting WestWorld's neighbors to the north, and are costly due to their diesel generators. Permanent lights will reduce operating costs, improve the event experience at WestWorld and increase the ability to attract new events.

Basis of Requested Increase: Application of inflation escalator predicts future increase of \$1,264,454

Impact if not funded now: No FY 23/24 request for additional funds; construction programmed FY 27/28

57

Question 2, Project 62

Build a Bridge on Thompson Peak Parkway Bridge over Reata Pass Wash to Improve Safety

Original Project Budget: \$6,300,000

Additional Request: No FY 23/24 request for additional funds

Original Scope: Construct the second bridge (east bridge for northbound) on Thompson Peak Parkway, including two lanes, bike lane and sidewalk.

Basis of Requested Increase: Application of inflation escalator predicts future increase of \$3,285,383

Impact if not funded now: No FY 23/24 request for additional funds; future increases likely to be funded by Transportation Fund; construction programmed FY 24/25

58

Bond 2019 Projects: Summary

The 27 outstanding projects:

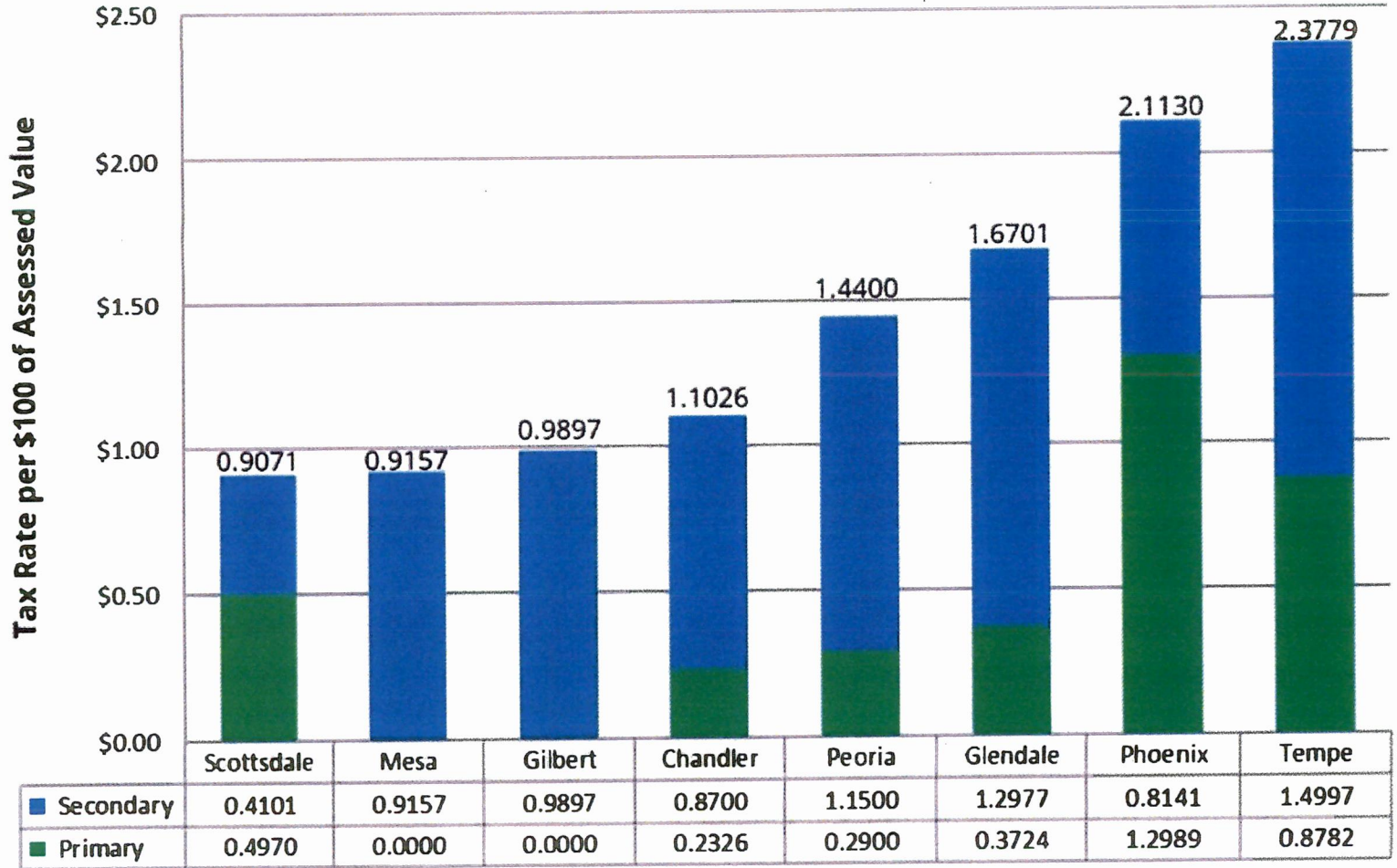
- Nine projects underway with estimated cost increases identified to complete the project:
 - Eight are in FY 23/24 proposed CIP (\$35.0M)
 - One (45-WestWorld Barns) is not funded
- Three projects with proposed major scope changes
 - One (18-2ndSt Streetscape) is partially funded in proposed CIP (\$14M)
 - Two (25-Paiute, 32-Stage 2 Theater) are not funded
- Three projects in current CIP, no new requests, but significant unknown factors
- Twelve future projects not in design, with no requested scope changes
 - One project moved forward into FY23/24 (21-Via Linda Senior Center, \$1.7M) in proposed CIP
 - Remaining 11 projects estimated potential increases total \$40.0M

59

Discussion

60

FY 2022-23 Property Tax Rates





WRITTEN COMMENTS

Council
Retreat

This card is used to submit written comments to the Board or Commission.
Written comment cards may be submitted to the Staff at any time. Cards submitted after public testimony has begun will be provided to the Board or Commission at the conclusion of the testimony for that item. **Item 2**

NAME (print) Chuck McCracken MEETING DATE APR-13, 2023

NAME OF GROUP/ORGANIZATION (if applicable) _____

ADDRESS 6269 E. Pinchot Ave ZIP 85251

HOME PHONE _____ WORK PHONE 623-312-4058

E-MAIL ADDRESS(optional) igcando@cox.net

AGENDA ITEM # 29 SUPPORT OPPOSE

COMMENTS (additional space is provided on the back) I WILL NOT approve ANY more \$ over the original \$318.8 Million !!
You Must Cut or Cut Back to NOT Over spend!
I would like any action to be placed upon the next Ballot for All City residents to rule our decision or selected extra projects.

This card constitutes a public record under Arizona law.



WRITTEN COMMENTS

Council
Retreat

This card is used to submit written comments to the Board or Commission.
Written comment cards may be submitted to the Staff at any time. Cards submitted after public testimony has begun will be provided to the Board or Commission at the conclusion of the testimony for that item. **Item 2**

NAME (print) Gerd Wuestenmann MEETING DATE 4/13/23

NAME OF GROUP/ORGANIZATION (if applicable) Scottsdale Arts

ADDRESS _____ ZIP _____

HOME PHONE _____ WORK PHONE 337.849.6385

E-MAIL ADDRESS(optional) _____

AGENDA ITEM # Q2/32 SUPPORT OPPOSE

COMMENTS (additional space is provided on the back) we have addtl. \$1M raised -> total \$4M private funds to project / reduces CIP part to \$4.1M
Also savings on Prog Management support

This card constitutes a public record under Arizona law.

2024 Draft Organization Strategic Plan

City Council Retreat
April 13, 2023

Brent Stockwell, MPA, ICMA-CM
Assistant City Manager
BStockwell@ScottsdaleAZ.gov | 480-312-7288



1

Scottsdale's Community Values and Strategic Goals

						
Collaborate and Engage	Respect Character and Culture	Advance Innovation and Prosperity	Revitalize Responsibly	Conserve and Preserve the Environment	Connect the Community	Foster Well-Being



2

Respect Character and Culture

- Update and amend the public art ordinances, policies, and procedures
- Prioritize the creation and timing of new or revised character area plans



3

Conserve and Preserve the Environment

- Finalize Sustainability and Net Zero Energy combined plans and create and adopt Heat Mitigation and Shade and Tree plans
- Continue implementation of Drought Management Plan



4

Collaborate and Engage

- Facilitate Preserve/Protect Scottsdale Task Force and decide on possible tax extension
- Explore ways to increase effectiveness of expanded outreach for city construction projects, planning and zoning cases



5

Foster Well-Being

- Improve community health through participation in Blue Zones initiatives
- Implement citywide housing study, participate in bridge housing efforts
- Identify strategies for ongoing workforce training needed due to attrition



6

Connect the Community

- Update construction mitigation and roadway noise policies
- Regularly monitor Bond 2019 construction project design, construction, and spending



7

Revitalize Responsibly

- Update special noise ordinance to improve quality of life for area residents
- Continue comprehensive efforts to minimize negative impacts from short-term rentals



8

Advance Innovation and Prosperity

- Discuss development of a Buy Local program to support Scottsdale's small businesses
- Implement a comprehensive marketing plan for city-owned tourism and event facilities

